



JOHN GRAY

John Gray is Senior Vice President – Policy and Economics for the Association of American Railroads (AAR).

Prior to joining the AAR he worked for Union Pacific in Business Development and as Vice President and General Manager, Industrial Products.

Before working at Union Pacific he held commercial, operating and strategic positions at Southern Pacific, Burlington Northern Railroad, ARCO-Alaska and The Alaska Railroad as well as a faculty position at the University of Alaska. Prior to that, he held a commission in the U.S. Army and served in Germany for four years.

He holds both Bachelors and Masters degrees in Engineering from Tulane University and did additional work in mathematical modeling of transportation systems at Northwestern University.