Is Cotton Dead? An Apparel Industry Perspective

Nate Herman Senior Vice President, Policy, American Apparel & Footwear Assn February 24, 2023



AAFA BY THE NUMBERS





The American Apparel & Footwear Association (AAFA) is the national trade association representing apparel, footwear and other sewn products companies, and their suppliers, which compete in the global market. AAFA drives progress on three key priorities: Brand Protection; Supply Chain & Sourcing; and Trade, Logistics, & Manufacturing. AAFA approaches this work through the lens of purpose-driven leadership in a manner that supports each member's ability to build and sustain inclusive and diverse cultures, meet and advance ESG goals, and draw upon the latest technology.

MEMBERSHIP

















































Gap Inc.



Abercrombie & Fitch





tapestry



























































KEY PRIORITIES



- Anti-Counterfeiting
- 3rd Party E-Commerce Marketplaces
- Trademark Abuse
- Foreign Country Practices

- Chemical Management
- Product Safety
- Social Responsibility
- Sustainability
- Traceability

- Customs
- Labeling
- Tariff and Non-Tariff Barriers
- Transportation & Logistics
- Manufacturing & Government Contracts

Where Do We Stand Today? – The Numbers

- In 2021, U.S. apparel consumption by volume rose 22.5% to 22.92 billion pieces of clothing.
- On average, every man, woman, and child in the United States spent \$1,101.52 to buy 69.1 pieces of clothing in 2021.

Cotton Prices



- Slowing demand
 - Declining demand products vs. services, demand mix
 - Inventory glut
- Inflation
 - Shipping crisis
 - China Section 301 tariffs
- Other issues
 - Uyghur Forced Labor Prevention Act (UFLPA)
 - Uzbekistan
 - Pakistan
 - Regulation EU digital passport, New York Fashion Act

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E-Commerce growth starting to slide...



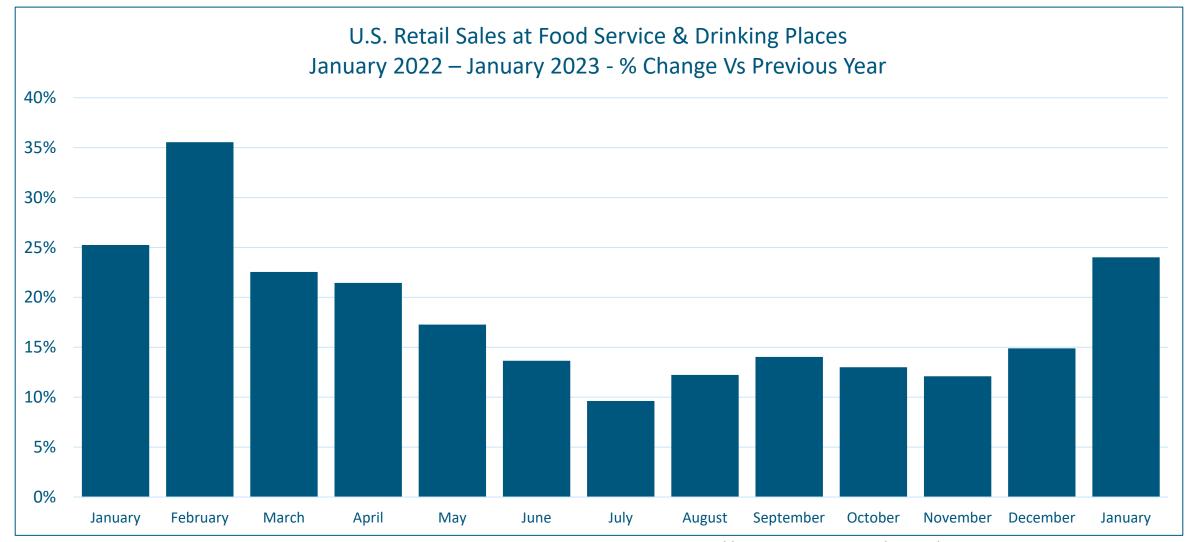
Monthly Sales for Retail, U.S. Census Bureau, Unadjusted, https://www.census.gov/retail/index.html

And Brick & Mortar Retail Sales Have Stalled...



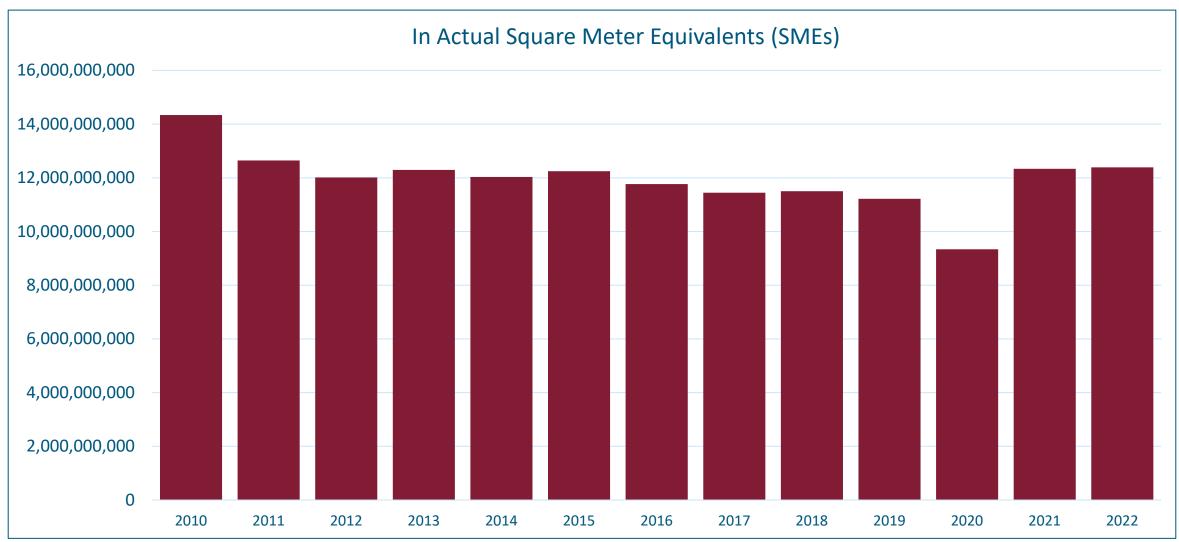
Monthly Sales for Retail, U.S. Census Bureau, Unadjusted, https://www.census.gov/retail/index.html

While Restaurant & Bar Sales Have Surged...



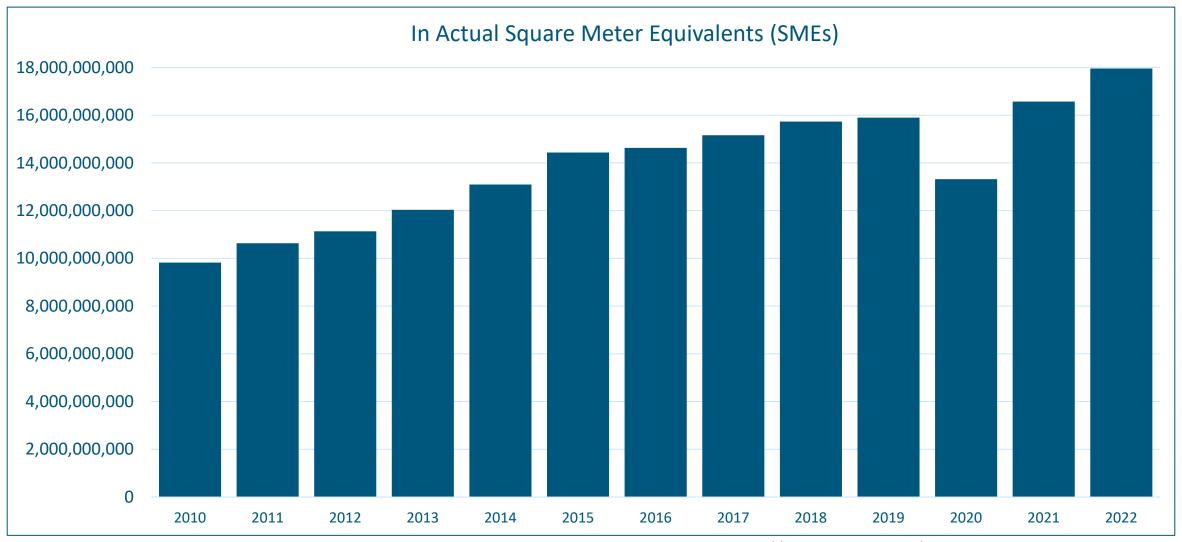
Monthly Sales for Retail, U.S. Census Bureau, Unadjusted, https://www.census.gov/retail/index.html

U.S. Cotton Apparel Imports Stagnated...



Office of Textiles and Apparel (OTEXA), U.S. Department of Commerce, https://www.trade.gov/otexa-import-data

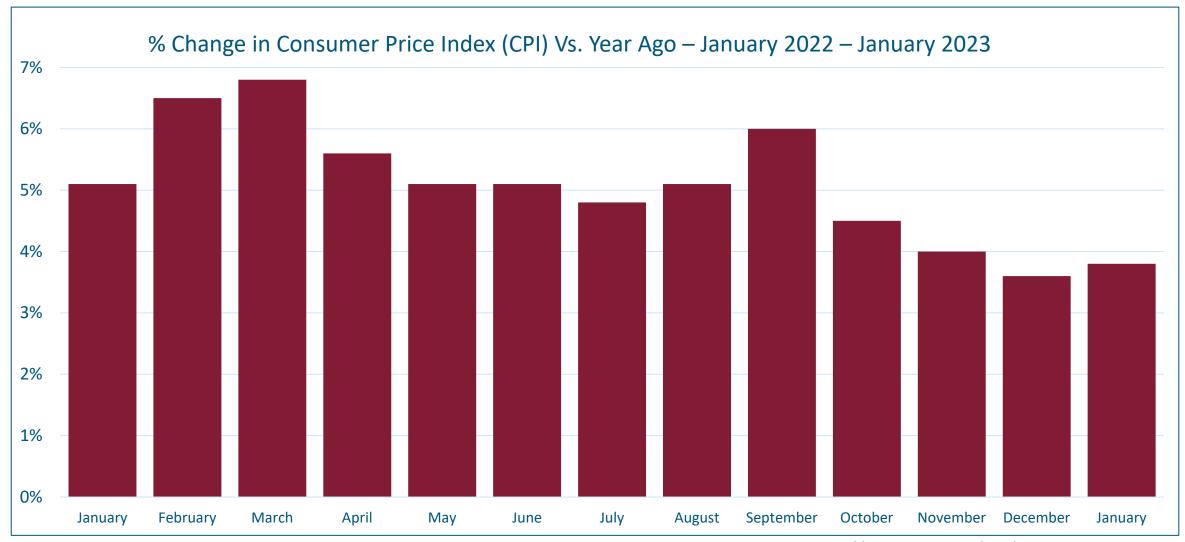
But U.S. MMF Apparel Imports Have Surged...



Office of Textiles and Apparel (OTEXA), U.S. Department of Commerce, https://www.trade.gov/otexa-import-data

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Apparel Inflation for First Time in Decades...



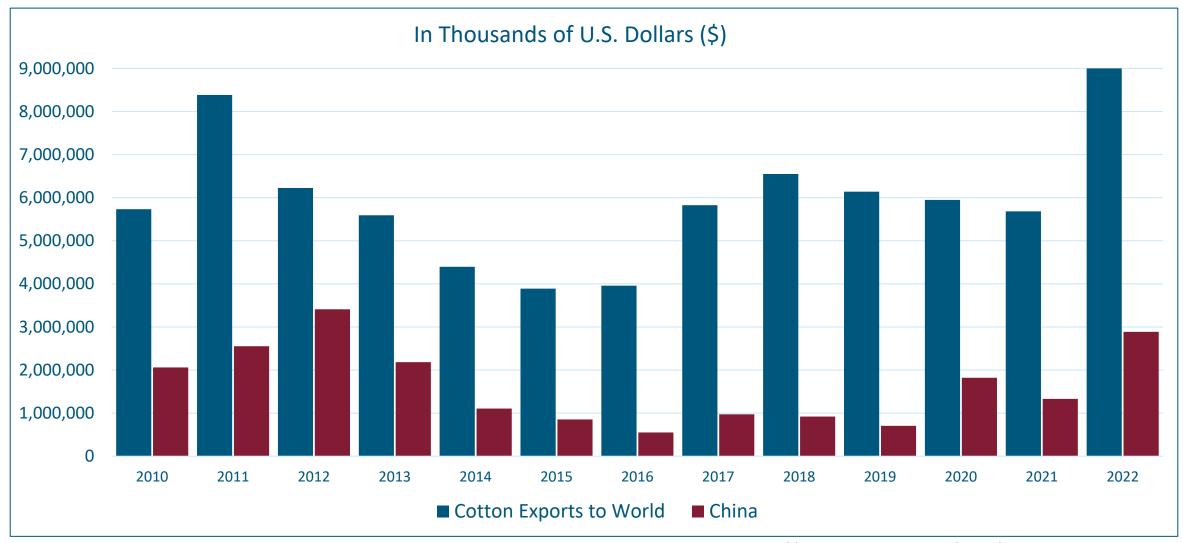
Consumer Price Index (CPI), Bureau of Labor Statistics, U.S. Department of Labor, https://www.bls.gov/cpi/data.htm

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Other Issues

- Uyghur Forced Labor Prevention Act (UFLPA)
 - Bans any U.S. import with any nexus with Xinjiang
 - 20% of world's cotton produced in Xinjiang
- Uzbekistan
 - In 2022, de facto import ban on Uzbek cotton lifted
 - 8th largest cotton producer in world, vertical production
- Pakistan
 - Flooding impacted 40% of Pakistan's cotton production
 - 5th largest cotton producer in world
- Regulation EU digital passport, New York Fashion Act
 - Based on measurement tools (Higg/PEF) that favor polyester

U.S. Cotton Export Record, China Doubles...



BICO Reports, Foreign Agricultural Service, U.S. Department of Agriculture, https://apps.fas.usda.gov/gats/default.aspx

Cotton Prices



Conclusion

Overall cotton demand

Cotton prices

U.S. cotton demand