

2027 USDA EXPLANATORY NOTES – INFORMATION TECHNOLOGY (IT) INVESTMENTS

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INFORMATION TECHNOLOGY INVESTMENTS SPENDING SUMMARY**SUMMARY**

The USDA manages a robust IT investment portfolio, comprising approximately 200 investments that collectively represent \$2.6 billion in annual expenditures. These investments are meticulously managed and guided by foundational statutory requirements, including the Clinger-Cohen Act (CCA) of 1996, the Federal Information Technology Reform Act (FITARA), and the Government Performance and Results Act (GPRA) and its Modernization Act (GPRAMA).

USDA strategically aligns these investments to support the President's priorities, the Secretary's goals, and the Chief Information Officer's objectives, ensuring taxpayer dollars are utilized to deliver measurable benefits across the department's diverse mission areas. The reach of these IT investments is substantial, directly supporting millions of farmers, managing over 193 million acres of national forests, and stewarding nearly 700 million acres of grasslands. Examples such as advanced geospatial data platforms, precision agriculture applications, and the National Agricultural Statistics Service's electronic data collection systems illustrate how USDA IT translates innovation into practical support for its stakeholders, promoting sustainable land management and enhancing food security.

By investing in modern, secure, and responsive technology, USDA is able to improve service delivery to the public, streamline internal operations, and meet evolving congressional mandates. This ensures the IT portfolio not only fulfills statutory obligations but also advances the department's critical mission to serve America's farmers, foresters, and rural communities.

INFORMATION TECHNOLOGY INVESTMENT SPENDING**Table IT-1. 2024 – 2027 Spending (Dollars in thousands)**

Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
AMS				
Major IT Investments				
Conformance Management				
Labor	\$2,335	-	-	-
Internal Services	3,472	\$5,466	\$3,178	\$3,278
Contractor Support	3,889	5,200	6,161	2,175
Software.....	4,659	4,124	4,462	7,916
Other Costs.....	5,799	8,825	3,748	3,796
Conformance Management Total	20,154	23,615	17,549	17,165
Web-Based Supply Chain Management (WBSCM)				
Internal Services	698	754	777	800
Contractor Support	38,484	38,172	36,486	37,580
Software.....	2,909	3,273	3,473	3,546
Web-Based Supply Chain Management (WBSCM) Total	42,091	42,199	40,736	41,926
Major IT Investments Total	62,245	65,814	58,285	59,091
Non-Major IT Investments				
Public Good IT Investments				
Labor	-	73	-	-
Internal Services	79	-	81	83
Contractor Support	4,228	3,107	2,643	2,695
Software.....	251	-	-	-
Other Costs.....	-	556	1,550	1,550
Public Good IT Investments Total	4,558	3,736	4,274	4,328
Regulatory IT Investment				
Internal Services	785	569	871	892
Contractor Support	8,912	4,977	11,408	11,809
Software.....	742	1,083	1,051	1,093
Other Costs.....	15	-	-	-
Regulatory IT Investment Total.....	10,454	6,629	13,330	13,794
Working Capital Fund IT Services				
Internal Services	537	603	-	-
Contractor Support	1,500	1,545	1,850	1,873
Software.....	640	659	650	650
Working Capital Fund IT Services Total	2,677	2,807	2,500	2,523
Non-Major IT Investments Total	17,689	13,172	20,104	20,645
Standard IT Investments				
Data Center & Cloud Standard Investment				
Internal Services	-	51	-	-
Contractor Support	-	6,094	7,892	8,000
Software.....	30	1,090	-	-
Other Costs.....	1,345	657	-	-
Data Center & Cloud Standard Investment Total.....	1,375	7,892	7,892	8,000
Enterprise End User Standard Investment				
Contractor Support	11,917	685	4,107	4,000
Software.....	-	1,077	-	-
Enterprise End User Standard Investment Total.....	11,917	1,762	4,107	4,000
IT Security and Compliance Standard Investment				
Contractor Support	1,375	-	200	464
Software.....	-	122	-	-

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Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
IT Security and Compliance Standard				
Investment Total.....	1,375	122	200	464
Network Standard Investment				
Internal Services	1,386	-	-	-
Contractor Support	1,916	-	3,848	3,500
Software.....	365	-	-	-
Other Costs.....	-	5,282	-	-
Network Standard Investment Total	3,667	5,282	3,848	3,500
Standard IT Investments Total.....	18,334	15,058	16,047	15,964
Funding Transfer Investments				
HHS External Shared Services				
External Services	101	-	-	-
HHS External Shared Services Total	101	-	-	-
Working Capital Fund IT Services				
Internal Services	18,671	23,515	43,726	28,573
Working Capital Fund IT Services Total	18,671	23,515	43,726	28,573
Funding Transfer Investments Total.....	18,772	23,515	43,726	28,573
AMS Total.....	117,040	117,559	138,162	124,273
APHIS				
Major IT Investments				
Animal Disease Traceability Information				
System (ADTIS)				
Contractor Support	1,570	1,368	1,439	1,502
Software.....	45	28	30	30
Animal Disease Traceability Information				
System (ADTIS) Total	1,615	1,396	1,469	1,532
Certification, Accreditation, Registration,				
Permitting, and Other Licensing (CARPOL) ..				
Internal Services	40	-	-	-
Contractor Support	8,905	5,750	5,321	5,482
Software.....	200	345	315	324
Other Costs.....	1,540	1,600	2,059	2,120
CARPOL Total	10,685	7,695	7,695	7,926
National Bio Agro Defense Facility (NBAF)				
Contractor Support	7,322	7,547	7,142	7,265
Software.....	3,017	3,684	6,741	7,033
Other Costs.....	8,936	3,014	2,751	2,615
NBAF Total	19,275	14,245	16,633	16,913
Major IT Investments Total	31,575	23,336	25,797	26,371
Non-Major IT Investments				
Agricultural Risk Management System (ARM)				
Contractor Support	6,028	6,358	6,881	6,386
Software.....	4	74	129	141
Other Costs.....	324	26	25	25
ARM Total	6,356	6,458	7,035	6,552
Commodity Treatment Information System				
(CTIS)				
Contractor Support	3,599	3,765	3,857	3,971
Other Costs.....	30	30	30	30
CTIS Total.....	3,629	3,795	3,887	4,001
Comprehensive and Integrated Animal Health				
Surveillance Services				
Internal Services	4,900	5,405	2,000	2,000
Contractor Support	3,595	7,400	1,730	1,873
Software.....	5,702	894	3,577	3,707
Other Costs.....	-	-	40	41
Comprehensive and Integrated Animal				
Health Surveillance Services Total	14,197	13,699	7,347	7,621

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Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
Cost Management System (ACMS)				
Contractor Support	656	546	563	579
ACMS Total	656	546	563	579
Data Center & Cloud Standard Investment				
Software.....	3,930	2,100	4,000	4,000
Data Center & Cloud Standard				
Investment Total.....	3,930	2,100	4,000	4,000
Electronic Permits System (ePermits)				
Contractor Support	5,819	50	50	51
Software.....	3	35	-	-
Other Costs.....	220	130	64	31
ePermits Total	6,042	215	114	82
Emergency Management Response Services				
2.0 (EMRS-2)				
Contractor Support	1,340	1,149	1,149	1,184
Software.....	336	353	353	363
EMRS-2 Total.....	1,676	1,502	1,502	1,547
Exotic Pest Information and Prediction				
Systems (EPIPS)				
Contractor Support	1,265	1,425	1,392	1,531
EPIPS Total	1,265	1,425	1,392	1,531
Integrated Plant Health Information System				
(IPHIS)				
Contractor Support	2,756	2,799	3,660	3,943
Software.....	265	338	265	265
Other Costs.....	300	345	309	325
IPHIS Total	3,321	3,482	4,234	4,533
Investigation Tracking Enforcement				
Management System (ITEMS)				
Contractor Support	1,336	1,175	1,336	1,337
Software.....	20	20	20	20
Other Costs.....	200	200	200	200
ITEMS Total.....	1,556	1,395	1,556	1,557
MIS 2000				
Contractor Support	5,267	3,350	1,021	1,050
Software.....	1,421	973	1,037	800
Other Costs.....	175	318	679	688
MIS 2000 Total	6,863	4,641	2,737	2,538
Offshore Pest Information Program (OPIP)				
Contractor Support	185	189	189	189
OPIP Total	185	189	189	189
Phytosanitary Certificate Issuance and				
Tracking System (PCIT)				
Internal Services	24	24	24	24
Contractor Support	5,546	5,207	3,398	3,532
Software.....	-	-	100	100
PCIT Total	5,570	5,231	3,522	3,656
SITC National Information, Communication,				
and Activity System (SNICAS)				
Contractor Support	33	33	153	157
Software.....	248	269	193	207
Other Costs.....	99	55	-	-
SNICAS Total.....	380	357	346	364
Veterinary Services Process Streamlining				
(VSPS)				
Internal Services	7,000	6,050	-	1,799
Contractor Support	33	33	7,335	5,556
Software.....	-	50	97	100

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Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
Other Costs.....	50	-	-	-
VSPS Total	7,083	6,133	7,432	7,455
VS Laboratory and Regulatory Applications (VSLRA)				
Contractor Support	180	180	984	998
Software.....	1,430	3,294	1,074	1,070
Other Costs.....	2,835	1,400	6,282	6,294
VSLRA Total	4,445	4,874	8,340	8,362
Non-Major IT Investments Total	67,154	56,042	54,196	54,567
Standard IT Investments				
Data Center & Cloud Standard Investment				
Internal Services	-	1,843	-	-
Contractor Support	3,228	6,691	5,500	5,500
Software.....	1,227	2,524	5,558	5,558
Data Center & Cloud Standard Investment Total.....	4,455	11,058	11,058	11,058
Enterprise End User Standard Investment				
Internal Services	-	2,262	-	-
Contractor Support	27,742	4,184	28,728	17,752
Software.....	1,366	9,032	6,842	7,649
Other Costs.....	11,000	40,160	2,316	32,266
Enterprise End User Standard Investment Total.....	40,108	55,638	37,886	57,667
IT Management Standard Investment				
Labor	-	384	3,084	3,084
Contractor Support	200	-	-	-
IT Management Standard Investment Total.....	200	384	3,084	3,084
IT Security and Compliance Standard Investment				
Contractor Support	3,159	-	500	550
Software.....	536	552	4,000	4,500
IT Security and Compliance Standard Investment Total.....	3,695	552	4,500	5,050
Network Services				
Internal Services	75	-	-	-
Contractor Support	10,775	798	9,865	9,865
Software.....	918	1,826	1,324	1,324
Other Costs.....	906	22,062	13,497	13,497
Network Services Total	12,674	24,686	24,686	24,686
Standard IT Investments Total.....	61,132	92,318	81,214	101,545
Funding Transfer Investments				
Working Capital Fund IT Services				
Internal Services	52,135	58,002	59,742	61,534
Working Capital Fund IT Services Total	52,135	58,002	59,742	61,534
Funding Transfer Investments Total.....	52,135	58,002	59,742	61,534
APHIS Total.....	211,996	229,698	220,949	244,017
ARS				
Major IT Investments				
SCINet				
Labor	943	943	943	943
Contractor Support	12,400	11,000	12,500	12,500
SCINet Total.....	13,343	11,943	13,443	13,443
Major IT Investments Total	13,343	11,943	13,443	13,443
Standard IT Investments				
Data Center & Cloud Standard Investment				
Labor	14,840	14,840	14,840	14,840
Contractor Support	17,782	19,132	17,782	17,782

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Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
Software.....	5,810	6,017	5,810	5,810
Other Costs.....	17,055	16,498	18,055	18,055
Data Center & Cloud Standard Investment Total.....	55,487	56,487	56,487	56,487
IT Management Standard Investment				
Labor	927	927	927	927
Contractor Support	1,000	1,000	1,000	1,000
IT Management Standard Investment Total.....	1,927	1,927	1,927	1,927
IT Security and Compliance Standard Investment				
Labor	1,016	1,016	1,016	1,016
Contractor Support	1,491	1,582	1,661	1,491
Software.....	305	214	135	305
IT Security and Compliance Standard Investment Total.....	2,812	2,812	2,812	2,812
Standard IT Investments Total.....	60,226	61,226	61,226	61,226
Funding Transfer Investments				
Working Capital Fund IT Services				
Internal Services	51,906	45,908	42,497	41,634
Working Capital Fund IT Services Total	51,906	45,908	42,497	41,634
Funding Transfer Investments Total.....	51,906	45,908	42,497	41,634
ARS Total	125,475	119,077	117,166	116,303
DA				
Major IT Investments				
Enterprise IT Facilities and Physical Security				
Labor	-	-	1,045	-
Contractor Support	-	-	3,064	-
Software.....	-	-	789	-
Other Costs.....	343	-	1,055	-
Enterprise IT Facilities and Physical Security Total	343	-	5,953	-
OCP Integrated Acquisition System (IAS)				
Labor	-	1,181	1,205	-
Contractor Support	-	1,062	3,297	-
Software.....	-	-	1,804	-
Other Costs.....	11	45	17	-
IAS Total	11	2,288	6,323	-
Major IT Investments Total	354	2,288	12,276	-
Non-Major IT Investments				
OHRM-Human Resources				
Contractor Support	-	-	4,780	4,780
Software.....	-	1,589	1,589	1,589
OHRM-Human Resources Total.....	-	1,589	6,369	6,369
Non-Major IT Investments Total	-	1,589	6,369	6,369
Funding Transfer Investments				
DISA External Shared Services				
External Services	5,271	30	-	-
DISA External Shared Services Total	5,271	30	-	-
External Shared Services Investment				
External Services	229	925	730	668
External Shared Services Investment Total.....	229	925	730	668
Working Capital Fund IT Services				
Internal Services	6,050	1,679	1,994	-
Working Capital Fund IT Services Total	6,050	1,679	1,994	-
Funding Transfer Investments Total.....	11,550	2,634	2,724	668
DA Total	11,904	6,511	21,369	7,037

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Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
ERS				
Standard IT Investments				
Data Center & Cloud Standard Investment				
Labor	3,202	3,191	1,073	1,073
Contractor Support	2,065	2,445	968	968
Software.....	598	840	161	161
Other Costs.....	1,010	1,274	2,168	2,168
Data Center & Cloud Standard Investment Total.....	6,875	7,750	4,370	4,370
Standard IT Investments Total.....	6,875	7,750	4,370	4,370
Funding Transfer Investments				
Working Capital Fund IT Services				
Internal Services	3,820	4,459	3,635	3,603
Working Capital Fund IT Services Total.....	3,820	4,459	3,635	3,603
Funding Transfer Investments Total.....	3,820	4,459	3,635	3,603
ERS Total.....	10,695	12,209	8,005	7,973
FAS				
Major IT Investments				
IMART				
Labor	240	746	362	283
Contractor Support	200	609		
IMART Total	440	1,355	362	283
Overseas Operations				
Labor	301	935	539	421
Overseas Operations Total	301	935	539	421
Major IT Investments Total	741	2,291	902	704
Non-Major IT Investments				
Application Development and Support				
Labor	552	1,715	2,091	1,599
App. Development and Support Total.....	552	1,715	2,091	1,599
Non-Major IT Investments Total	552	1,715	2,091	1,599
Standard IT Investments				
IT Management Standard Investment				
Labor	-	-	1,079	841
IT Mgmt. Standard Investment Total	-	-	1,079	841
IT Security and Compliance Standard Investment				
Labor	380	1,182	209	163
IT Sec and Comp Standard Invest Total ...	380	1,182	209	163
Standard IT Investments Total.....	380	1,182	1,288	1,004
Funding Transfer Investments				
External Shared Services Investment				
Labor	173	536	539	421
External Shared Services Invest. Total.....	173	536	539	421
Working Capital Fund IT Services				
Labor	348	1,081	270	210
Working Capital Fund IT Services Total ...	348	1,081	270	210
Funding Transfer Investments Total.....	521	1,617	810	631
FAS Total.....	2,194	6,805	5,091	3,939
FBC				
Major IT Investments				
Conservation Delivery Streamline Initiative (CDSI)				
Labor	172	178	178	178
CDSI Total	172	178	178	178
Conservation Field Delivery Programs				
Labor	858	888	888	888

2027 USDA EXPLANATORY NOTES - INFORMATION TECHNOLOGY INVESTMENT SPENDING

Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
Conservation Field Delivery Pgrms. Total..	858	888	888	888
Customer Engagement and Mgmt. Services				
Labor	1,201	1,243	1,243	1,243
Customer Engmt.and Mgmt Services Total	1,201	1,243	1,243	1,243
Emerging Information Technology				
Architecture (EITA)				
Labor	1,373	1,421	1,421	1,421
EITA Total	1,373	1,421	1,421	1,421
Farm Loan Programs				
Labor	2,402	2,486	2,486	2,486
Farm Loan Programs Total	2,402	2,486	2,486	2,486
Farm Program Modernization (MIDAS)				
Labor	515	533	533	533
MIDAS Total	515	533	533	533
Farm Programs				
Labor	2,231	2,309	2,309	2,309
Farm Programs Total	2,231	2,309	2,309	2,309
Geospatial Services				
Labor	14,412	12,327	8,702	8,702
Geospatial Services Total	14,412	12,327	8,702	8,702
Information Management				
Labor	1,029	1,065	1,065	1,065
Contractor Support	569	320	654	654
Information Management Total	1,598	1,386	1,720	1,720
Natural Resources & Management Information				
Labor	343	355	355	355
Natural Resources & Mgmt Info Total	343	355	355	355
Program Financial Services				
Labor	3,260	2,782	1,953	1,953
Program Financial Services Total	3,260	2,782	1,953	1,953
Major IT Investments Total	28,364	25,907	21,787	21,787
Non-Major IT Investments				
FBC Administrative Services				
Labor	686	710	710	710
Contractor Support	1,494	1,512	513	513
FBC Administrative Services Total	2,180	2,223	1,223	1,223
FBC IT Services				
Labor	4,461	4,469	4,262	4,262
Contractor Support	221	229	231	231
Software.....	614	646	681	681
FBC IT Services Total.....	5,296	5,344	5,174	5,174
Non-Major IT Investments Total	7,477	7,567	6,397	6,397
Standard IT Investments				
Application Standard Investment				
Labor	172	178	178	178
Contractor Support	272	253	241	241
Software.....	303	322	451	451
Application Standard Investment Total.....	746	753	870	870
Delivery Standard Investment				
Labor	10,638	9,530	7,458	7,458
Contractor Support	446	45	210	210
Delivery Standard Investment Total	11,083	9,575	7,668	7,668
Enterprise End User Standard Investment				
Labor	172	178	178	178
Other Costs.....	1,583			
Enterprise End User Standard Invt. Total .	1,755	178	178	178
IT Management Standard Investment				
Labor	10,981	10,255	8,702	8,702

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Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
Contractor Support	1,839	611	1,406	1,406
IT Mgmt Standard Investment Total	12,820	10,866	10,108	10,108
IT Security and Compliance Standard Investment				
Labor	6,348	6,571	6,571	6,571
Contractor Support	114	114	108	108
IT Sec and Comp Standard Invt Total	6,463	6,684	6,678	6,678
Standard IT Investments Total.....	32,866	28,056	25,502	25,502
Funding Transfer Investments				
Departmental Shared Services				
Internal Services	559	499	546	546
Departmental Shared Services Total	559	499	546	546
External Shared Services Investment				
Internal Services			66	66
Ext Shared Services Investment Total.....			66	66
Working Capital Fund IT Services				
Internal Services	13,028	15,449	15,842	13,860
Working Capital Fund IT Services Total	13,028	15,449	15,842	13,860
Funding Transfer Investments Total.....	13,587	15,948	16,454	14,472
FBC Total.....	82,294	77,477	70,140	68,158
FNS				
Major IT Investments				
Anti-Fraud Locator Using EBT Retailer Transactions (ALERT)				
Labor	109	107	102	103
Contractor Support	11,935	3,394	12,980	13,710
ALERT Total.....	12,044	3,501	13,082	13,813
Supplemental Nutrition Assistance Program (SNAP) Support				
Labor	1,913	1,764	1,322	1,328
Contractor Support	16,910	11,165	9,348	9,684
Software.....	1,418	311	170	187
Other Costs.....	13	13	6	-
SNAP Support Total.....	20,254	13,253	10,846	11,199
Major IT Investments Total	32,298	16,754	23,928	25,012
Non-Major IT Investments				
Financial Management Support System (FMSS)				
Labor	46	111	107	108
Contractor Support	21,386	7,742	7,078	7,290
Software.....	179	23	90	93
FMSS Total.....	21,611	7,876	7,275	7,491
Food Programs Reporting				
Labor	212	274	272	273
Contractor Support	3,600	6,384	9,707	14,644
Food Programs Reporting Total	3,812	6,658	9,979	14,917
Nutrition Information Web Tools				
Labor	167	170	166	167
Contractor Support	3,762	3,491	6,776	3,709
Software.....	902	675	695	716
Nutrition Information Web Tools Total.....	4,831	4,336	7,637	4,592
Special Nutrition Programs and Administrative Support				
Labor	672	705	444	446
Contractor Support	11,244	9,645	5,824	5,042
Software.....	-	-	135	139
Special Nutrition Programs and Administrative Support Total.....	11,916	10,350	6,403	5,627

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Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
Store Tracking and Redemption System (STARS)				
Labor	161	237	234	236
Contractor Support	6,399	8,159	4,700	3,067
Software.....	87	88	93	97
STARS Total	6,647	8,484	5,027	3,400
Non-Major IT Investments Total	48,817	37,704	36,321	36,027
Standard IT Investments				
Application Standard Investment				
Labor	1,106	952	718	724
Contractor Support	1,414	741	825	387
Software.....	418	992	906	915
Application Standard Investment Total.....	2,938	2,685	2,449	2,026
Data Center & Cloud Standard Investment				
Labor	612	568	503	505
Contractor Support	6,255	920	765	788
Software.....	1,042	-	25	26
Other Costs.....	166	33	50	50
Data Center & Cloud Standard Investment Total.....	8,075	1,521	1,343	1,369
IT Management Standard Investment				
Labor	6,380	6,318	5,189	5,216
Contractor Support	5,365	2,444	2,600	1,000
IT Management Standard Investment Total.....	11,745	8,762	7,789	6,216
IT Security and Compliance Standard Investment				
Labor	665	616	521	524
Contractor Support	4,681	2,411	3,175	2,653
Software.....	116	90	84	86
IT Security and Compliance Standard Investment Total.....	5,462	3,117	3,780	3,263
Network Standard Investment				
Labor	310	288	264	266
Contractor Support	-	2,000	-	-
Software.....	661	1,026	130	134
Other Costs.....	269	302	-	-
Network Standard Investment Total	1,240	3,616	394	400
Platform Investment				
Labor	1,574	963	525	528
Contractor Support	4,030	6,241	1,458	1,502
Software.....	2,564	2,079	1,152	1,186
Platform Investment Total	8,168	9,283	3,135	3,216
Standard IT Investments Total.....	37,628	28,984	18,890	16,490
Funding Transfer Investments				
Electronic Benefit Transfer (EBT)				
Labor	53	49	44	44
Contractor Support	848	1,013	1,033	1,054
EBT Total	901	1,062	1,077	1,098
Working Capital Fund IT Services				
Internal Services	33,350	24,575	37,930	38,272
Working Capital Fund IT Services Total	33,350	24,575	37,930	38,272
Funding Transfer Investments Total.....	34,251	25,637	39,007	39,370
FNS Total	152,994	109,079	118,146	116,899
FS				
Major IT Investments				
AgPRS - USDA Public Safety Land Mobile Radio System				

2027 USDA EXPLANATORY NOTES - INFORMATION TECHNOLOGY INVESTMENT SPENDING

Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
Labor	23,529	26,840	23,000	23,000
Internal Services	6,300	-	-	-
Contractor Support	3,192	4,750	4,750	4,750
Software.....	24	30	30	30
Other Costs.....	36,055	36,934	36,934	36,934
AgPRS - USDA Public Safety Land Mobile Radio System Total.....	69,100	68,554	64,714	64,714
Human Resource Management (HRM) Contractor Support	15,376	11,918	11,920	11,918
Software.....	1,827	74	70	74
HRM Total	17,203	11,992	11,990	11,992
Interagency Resource Ordering Capability (IROC) Contractor Support	2,768	2,768	2,768	2,768
Software.....	2,000	2,034	2,034	2,034
IROC Total	4,768	4,802	4,802	4,802
Mission Support Services Contractor Support	18,108	14,081	14,081	12,581
Software.....	12,108	7,436	7,436	7,436
Other Costs.....	2,388	3,383	3,383	883
Mission Support Services Total.....	32,604	24,900	24,900	20,900
Natural Resource Manager (NRM) Labor	2,859	6,618	3,500	3,500
Contractor Support	20,041	9,558	14,281	9,558
Software.....	1,115	980	2,165	980
NRM Total	24,015	17,156	19,946	14,038
Recreation.gov Contractor Support	18,837	18,837	18,837	18,837
Recreation.gov Total.....	18,837	18,837	18,837	18,837
Wildland Fire & Aviation Management Contractor Support	44,029	22,171	22,412	22,412
Software.....	3,390	3,389	3,389	3,389
Other Costs.....	6,288	4,440	4,210	4,203
Wildland Fire & Aviation Management Total.....	53,707	30,000	30,011	30,004
Major IT Investments Total	220,234	176,241	175,200	165,287
Non-Major IT Investments Nation's Forests & Grasslands Contractor Support	23,361	13,215	14,613	7,118
Software.....	635	2,087	687	687
Other Costs.....	2,045	-	-	-
Nation's Forests & Grasslands Total	26,041	15,302	15,300	7,805
Research and Development Contractor Support	5,997	3,055	6,000	3,000
Software.....	1,918	500	500	500
Other Costs.....	441	-	590	55
Research and Development Total	8,356	3,555	7,090	3,555
Non-Major IT Investments Total	34,397	18,857	22,390	11,360
Standard IT Investments Data Center & Cloud Standard Investment Labor	15,050	10,009	5,000	5,000
Contractor Support	14,284	14,394	14,390	14,390
Software.....	7,937	8,972	8,970	8,970
Other Costs.....	-	7	10	10
Data Center & Cloud Standard Investment Total.....	37,271	33,382	28,370	28,370
Enterprise Application Standard Investment Labor	11,717	9,326	5,330	5,330

2027 USDA EXPLANATORY NOTES - INFORMATION TECHNOLOGY INVESTMENT SPENDING

Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
Contractor Support	8,419	3,406	3,406	3,406
Software.....	1,636	1,574	1,574	1,574
Enterprise Application Standard Investment Total.....	21,772	14,306	10,310	10,310
Enterprise Delivery Standard Investment				
Labor	10,835	15,467	7,500	7,500
Contractor Support	1,667	938	940	939
Software.....	4,291	3,231	3,230	3,770
Enterprise Delivery Standard Investment Total.....	16,793	19,636	11,670	12,209
Enterprise End User Standard Investment				
Labor	5,639	5,304	2,500	2,500
Contractor Support	17,654	3,120	3,120	3,120
Software.....	2,047	1,384	1,390	1,384
Other Costs.....	19,000	6,550	6,550	6,550
Enterprise End User Standard Investment Total.....	44,340	16,358	13,560	13,554
Enterprise IT Management				
Labor	16,393	12,972	6,000	6,000
Contractor Support	8,213	-	-	-
Software.....	60	-	-	-
Other Costs.....	50	75	75	75
Enterprise IT Management Total	24,716	13,047	6,075	6,075
Enterprise IT Security & Compliance Standard Investment				
Labor	3,300	6,229	4,000	4,000
Contractor Support	20,922	13,015	13,017	13,768
Software.....	1,068	216	216	216
Other Costs.....	8	-	-	-
Enterprise IT Security & Compliance Standard Investment Total	25,298	19,460	17,233	17,984
Enterprise Network Standard Investment				
Labor	2,229	2,759	1,500	1,500
Contractor Support	14,897	9,898	9,898	9,898
Software.....	1,430	1,430	1,430	1,430
Other Costs.....	9,925	2,069	2,070	2,069
Enterprise Network Standard Investment Total.....	28,481	16,156	14,898	14,897
Enterprise Platform Standard Investment				
Labor	3,721	4,475	2,250	2,250
Contractor Support	7,030	2,792	2,792	2,792
Software.....	711	520	520	520
Enterprise Platform Standard Investment Total.....	11,462	7,787	5,562	5,562
Standard IT Investments Total.....	210,133	140,132	107,678	108,961
Funding Transfer Investments				
External Shared Services Investment				
Contractor Support	4,495	4,889	9,114	9,114
Software.....	190	169	169	169
Other Costs.....	-	-	4,997	5,000
External Shared Services Investment Total.....	4,685	5,058	14,280	14,283
Working Capital Fund IT Services				
Internal Services	297,003	315,499	315,499	315,499
Working Capital Fund IT Services Total	297,003	315,499	315,499	315,499
Funding Transfer Investments Total.....	301,688	320,557	329,779	329,782
FS Total.....	766,452	655,787	635,047	615,390
FSA				

2027 USDA EXPLANATORY NOTES - INFORMATION TECHNOLOGY INVESTMENT SPENDING

Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
Major IT Investments				
Customer Engagement and Management Services				
Contractor Support	9,127	6,033	7,712	7,712
Customer Engmt. and Mgmt. Services Total.....	9,127	6,033	7,712	7,712
Farm Loan Programs				
Contractor Support	34,860	29,787	30,985	30,985
Farm Loan Programs Total	34,860	29,787	30,985	30,985
Farm Program Modernization (MIDAS)				
Contractor Support	3,668	2,741	5,816	5,816
MIDAS Total	3,668	2,741	5,816	5,816
Farm Programs				
Contractor Support	20,249	45,010	44,650	44,650
Farm Programs Total	20,249	45,010	44,650	44,650
Geospatial Services				
Contractor Support	11,316	10,114	10,000	10,000
Other Costs.....	560	154	164	164
Geospatial Services Total	11,876	10,268	10,164	10,164
Information Management				
Contractor Support	17,474	10,469	13,601	13,601
Information Management Total	17,474	10,469	13,601	13,601
Program Financial Services				
Contractor Support	2,454	7,888	8,587	8,587
Program Financial Services Total.....	2,454	7,888	8,587	8,587
Major IT Investments Total	99,708	112,197	121,516	121,516
Non-Major IT Investments				
FBC Administrative Services				
Contractor Support	6,146	6,427	5,955	5,955
FBC Administrative Services Total	6,146	6,427	5,955	5,955
FBC IT Services				
Contractor Support	12,856	11,810	11,568	11,568
Software.....	4,083	4,246	4,477	4,477
FBC IT Services Total.....	16,939	16,056	16,045	16,045
Non-Major IT Investments Total	23,085	22,483	22,000	22,000
Standard IT Investments				
Application Standard Investment				
Contractor Support	3,489	1,739	3,850	3,850
Software.....	3,837	5,749	4,404	4,404
Application Standard Investment Total.....	7,327	7,488	8,254	8,254
Delivery Standard Investment				
Contractor Support	14,256	11,873	12,161	12,161
Delivery Standard Investment Total	14,256	11,873	12,161	12,161
Enterprise End User Standard Investment				
Other Costs.....	5,516	723	2,821	2,821
Enterprise End User Standard Invt Total ..	5,516	723	2,821	2,821
IT Management Standard Investment				
Contractor Support	3,468	1,844	2,690	2,690
IT Management Standard Invt Total	3,468	1,844	2,690	2,690
IT Security and Compliance Standard Investment				
Contractor Support	2,869	2,916	2,773	2,773
IT Sec and Comp Standard Invt Total	2,869	2,916	2,773	2,773
Standard IT Investments Total.....	33,436	24,844	28,699	28,699
Funding Transfer Investments				
Departmental Shared Services				
Internal Services	3,217	2,874	3,170	3,170
Departmental Shared Services Total	3,217	2,874	3,170	3,170

2027 USDA EXPLANATORY NOTES - INFORMATION TECHNOLOGY INVESTMENT SPENDING

Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
External Shared Services Investment				
Internal Services	2,063	2,412	2,243	2,243
External Shared Services Invt Total	2,063	2,412	2,243	2,243
Working Capital Fund IT Services				
Internal Services	160,439	168,061	130,608	128,036
Working Capital Fund IT Services Total	160,439	168,061	130,608	128,036
Funding Transfer Investments Total.....	165,719	173,347	136,021	133,449
FSA Total.....	321,948	332,871	308,236	305,664
FSIS				
Major IT Investments				
Consolidated Business Applications Support				
Labor	3,281	3,280	3,363	3,364
Contractor Support	9,188	7,548	7,452	7,809
Software.....	955	268	277	281
Consolidated Business Applications Support Total.....	13,424	11,096	11,091	11,453
Public Health Information System (PHIS)				
Contractor Support	5,565	7,009	7,409	7,630
Software.....	3	3	6	7
PHIS Total.....	5,568	7,012	7,415	7,637
Major IT Investments Total	18,992	18,108	18,506	19,091
Non-Major IT Investments				
Laboratory General Support System (Lab GSS)				
Contractor Support	2,010	700	800	824
Software.....	101	105	108	110
Other Costs.....	3,191	3,041	3,132	3,226
Lab GSS Total.....	5,302	3,846	4,040	4,160
Non-Major IT Investments Total	5,302	3,846	4,040	4,160
Standard IT Investments				
Delivery Standard Investment				
Labor	4,490	4,490	6,619	6,618
Contractor Support	1,425	1,425	1,910	1,910
Software.....	596	853	730	754
Other Costs.....	725	3,000	3,400	3,400
Delivery Standard Investment Total	7,236	9,768	12,659	12,682
IT Management Standard Investment				
Labor	4,292	4,268	4,321	4,321
IT Management Standard Investment Total.....	4,292	4,268	4,321	4,321
IT Security and Compliance Standard Investment				
Labor	1,067	1,067	1,094	1,094
Contractor Support	2,264	2,092	2,053	1,990
Software.....	286	12	13	15
IT Security and Compliance Standard Investment Total.....	3,617	3,171	3,160	3,099
Network Standard Investment				
Labor	1,900	1,957	-	-
Contractor Support	1,510	1,555	-	-
Software.....	107	89	-	-
Network Standard Investment Total	3,517	3,601	-	-
Standard IT Investments Total.....	18,662	20,808	20,140	20,102
Funding Transfer Investments				
Working Capital Fund IT Services				
Internal Services	-	79,743	82,136	84,600
Contractor Support	55,080	-	-	-
Software.....	6,101	-	-	-

2027 USDA EXPLANATORY NOTES - INFORMATION TECHNOLOGY INVESTMENT SPENDING

Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
Other Costs.....	16,239	-	-	-
Working Capital Fund IT Services Total	77,420	79,743	82,136	84,600
Funding Transfer Investments Total.....	77,420	79,743	82,136	84,600
FSIS Total	120,376	122,505	124,822	127,953
NASS				
Standard IT Investments				
Data and Applications				
Labor	6,675	8,600	3,000	3,000
Contractor Support	14,346	12,265	5,600	5,600
Software.....	2,034	2,575	2,070	2,070
Other Costs.....	2,815	1,010	850	850
Data and Applications Total	25,870	24,450	11,520	11,520
Data Center & Cloud Standard Investment				
Labor	2,696	5,100	1,590	1,590
Contractor Support	28,560	28,276	11,300	11,300
Software.....	-	604	500	500
Other Costs.....	-	-	270	270
Data Center & Cloud Standard Investment Total.....	31,256	33,980	13,660	13,660
Standard IT Investments Total.....	57,126	58,430	25,180	25,180
Funding Transfer Investments				
Working Capital Fund IT Services				
Internal Services	13,847	14,936	7,624	7,132
Working Capital Fund IT Services Total	13,847	14,936	7,624	7,132
Funding Transfer Investments Total.....	13,847	14,936	7,624	7,132
NASS Total	70,973	73,366	32,804	32,312
NIFA				
Non-Major IT Investments				
Grants Management and Reporting II				
Labor	1,892	-	-	-
Contractor Support	11,524	-	-	-
Software.....	273	-	-	-
Other Costs.....	1,274	-	-	-
Grants Management and Reporting II Total.....	14,963	-	-	-
Non-Major IT Investments Total	14,963	-	-	-
Standard IT Investments				
Application Standard Investment				
Labor	-	2,648	2,648	2,648
Contractor Support	-	9,140	10,713	11,029
Software.....	-	406	393	407
Other Costs.....	-	4	50	50
Application Standard Investment Total.....	-	12,198	13,804	14,134
Standard IT Investments Total.....	-	12,198	13,804	14,134
Funding Transfer Investments				
External Shared Services Investment				
Contractor Support	-	-	2,563	800
Software.....	-	-	84	87
Other Costs.....	-	4,534	869	2,701
External Shared Services Investment Total.....	-	4,534	3,516	3,588
Working Capital Fund IT Services				
Internal Services	3,403	5,035	4,729	5,284
Working Capital Fund IT Services Total	3,403	5,035	4,729	5,284
Funding Transfer Investments Total.....	3,403	9,569	8,245	8,872
NIFA Total	18,366	21,767	22,049	23,006
NRCS				
Major IT Investments				

2027 USDA EXPLANATORY NOTES - INFORMATION TECHNOLOGY INVESTMENT SPENDING

Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
Conservation Delivery Streamline Initiative (CDSI)				
Contractor Support	1,588	707	923	923
CDSI Total	1,588	707	923	923
Conservation Field Delivery Programs				
Contractor Support	103,741	63,228	118,685	118,685
Conservation Field Delivery Pgrms. Total..	103,741	63,228	118,685	118,685
Customer Engagement and Management Services				
Contractor Support	9,425	8,803	4,884	4,884
Customer Engmt. and Mgmt Services				
Total.....	9,425	8,803	4,884	4,884
Geospatial Services				
Contractor Support	28,095	27,386	36,748	36,748
Other Costs.....	267	103	110	110
Geospatial Services Total	28,361	27,489	36,857	36,857
Information Management				
Contractor Support	4,326	1,736	4,944	4,944
Information Management Total	4,326	1,736	4,944	4,944
Natural Resources & Management Information				
Contractor Support	46,605	27,947	55,089	55,089
Software.....	644	670	637	637
Natural Resources & Mgmt Info Total.....	47,249	28,616	55,726	55,726
Program Financial Services				
Contractor Support	85	86	88	88
Program Financial Services Total.....	85	86	88	88
Major IT Investments Total	194,775	130,666	222,106	222,106
Non-Major IT Investments				
FBC Administrative Services				
Contractor Support	5,636	3,708	3,712	3,712
FBC Administrative Services Total	5,636	3,708	3,712	3,712
FBC IT Services				
Contractor Support	3,806	1,659	1,667	1,667
Software.....	4,165	4,445	4,687	4,687
FBC IT Services Total.....	7,971	6,104	6,354	6,354
Non-Major IT Investments Total	13,607	9,812	10,066	10,066
Standard IT Investments				
Application Standard Investment				
Contractor Support	1,764	1,886	2,020	1,826
Software.....	10,092	10,602	12,730	12,924
Application Standard Investment Total.....	11,856	12,489	14,750	14,750
Delivery Standard Investment				
Contractor Support	21,977	24,656	14,298	14,298
Delivery Standard Investment Total	21,977	24,656	14,298	14,298
Enterprise End User Standard Investment				
Other Costs.....	38,752	12,885	39,447	39,447
Enterprise End User Standard Invt Total ..	38,752	12,885	39,447	39,447
IT Management Standard Investment				
Contractor Support.....	6,254	1,239	1,106	1,106
IT Management Standard Invt Total	6,254	1,239	1,106	1,106
IT Security and Compliance Standard Investment				
Contractor Support.....	2,879	2,961	2,812	2,812
IT Sec and Comp Standard Invt Total	2,879	2,961	2,812	2,812
Standard IT Investments Total.....	81,718	54,230	72,414	72,414
Funding Transfer Investments				
Departmental Shared Services				
Internal Services	3,376	3,116	3,303	3,303

2027 USDA EXPLANATORY NOTES - INFORMATION TECHNOLOGY INVESTMENT SPENDING

Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
Departmental Shared Services Total	3,376	3,116	3,303	3,303
External Shared Services Investment				
Internal Services	38,271	28,509	40,063	40,063
Ext Shared Services Investment Total	38,271	28,509	40,063	40,063
Working Capital Fund IT Services				
Internal Services	211,515	209,315	180,095	170,415
Working Capital Fund IT Services Total	211,515	209,315	180,095	170,415
Funding Transfer Investments Total	253,161	240,940	223,461	213,781
NRCS Total	543,261	435,648	528,048	518,368
OCIO				
Standard IT Investments				
Cybersecurity and Privacy Operations Center				
Software	-	54,766	47,858	49,690
Cyber and Privacy Ops Center Total	-	54,766	47,858	49,690
Executive IT Management				
Contractor Support	6,432	18,991	16,505	69,634
Executive IT Management Total	6,432	18,991	16,505	69,634
IT Modernization				
Software	-	7,028	7,169	7,456
IT Modernization Total	-	7,028	7,169	7,456
DAITO Delivery				
Contractor Support	5,352	-	-	-
Labor	2,510	-	-	-
Other Costs	45	-	-	-
Software	4,010	-	-	-
DAITO Delivery Total	11,917	-	-	-
DAITO End User (Multimedia)				
Contractor Support	73	-	-	-
Labor	1,117	-	-	-
DAITO End User (Multimedia) Total	1,190	-	-	-
DAITO IT Management				
Other Costs	5	-	-	-
Software	37	-	-	-
DAITO IT Management Total	42	-	-	-
DAITO IT Security				
Contractor Support	1,342	-	-	-
Labor	2,922	-	-	-
Other Costs	16	-	-	-
Software	21	-	-	-
DAITO IT Security Total	4,301	-	-	-
Standard IT Investments Total	23,882	80,785	71,532	126,780
Funding Transfer Investments				
DOC External Shared Services				
External Services	2,028	-	-	-
DOC External Shared Services Total	2,028	-	-	-
DOI External Shared Services				
External Services	21,504	2,775	-	-
DOI External Shared Services Total	21,504	2,775	-	-
EGOV-Benefits.gov				
External Services	447	-	-	-
EGOV-Benefits.gov Total	447	-	-	-
EGOV-Budget Formulation and Execution LoB				
External Services	125	105	106	-
EGOV-Budget Formulation and Execution LoB Total	125	105	106	-
EGOV-Disaster Assistance				
External Services	106	106	106	-
EGOV-Disaster Assistance Total	106	106	106	-

2027 USDA EXPLANATORY NOTES - INFORMATION TECHNOLOGY INVESTMENT SPENDING

Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
EGOV-E-Rulemaking				
External Services	658	876	794	-
EGOV-E-Rulemaking Total	658	876	794	-
EGOV-Federal Audits Clearinghouse				
External Services	495	-	-	-
EGOV-Federal Audits Clearinghouse Total	495	-	-	-
EGOV-Financial Management LoB				
External Services	168	146	146	-
EGOV-Financial Management LoB Total	168	146	146	-
EGOV-FOIA Portal				
External Services	48	47	43	-
EGOV-FOIA Portal Total	48	47	43	-
EGOV-Geospatial LoB				
External Services	225	225	225	-
EGOV-Geospatial LoB Total.....	225	225	225	-
EGOV-Grants.gov				
External Services	622	748	915	32
EGOV-Grants.gov Total	622	748	915	32
EGOV-Human Resources LoB				
External Services	274	245	245	-
EGOV-Human Resources LoB Total	274	245	245	-
EGOV-Integrated Award Environment				
External Services	2,432	2,370	2420	-
EGOV-Integrated Award Environment Total.....	2,432	2,370	2420	-
EGOV-Performance Management LoB				
External Services	80	100	100	-
EGOV-Performance Mgmt LoB Total.....	80	100	100	-
EGOV-USAJOBS				
External Services	749	-	-	-
EGOV-USAJOBS Total	749	-	-	-
Exec Front Office Internal Shared Services				
Internal Services	-	4,802	-	4,833
Exec Front Office Internal Shared Services Total	-	4,802	-	4,833
GSA External Shared Services				
External Services	991	-	-	-
GSA External Shared Services Total.....	991	-	-	-
Internal Shared Services				
Internal Services	-	2,010	2,050	2,132
Internal Shared Services Total	-	2,010	2,050	2,132
Working Capital Fund IT Services				
Internal Services	14,928	-	-	-
Working Capital Fund IT Services Total	14,928	-	-	-
Funding Transfer Investments Total.....	45,880	11,780	7,150	6,997
OCIO Total	69,762	92,565	78,682	133,777
OIG				
Funding Transfer Investments				
Working Capital Fund IT Services				
Internal Services	9,577	-	-	-
Working Capital Fund IT Services Total	9,577	-	-	-
Funding Transfer Investments Total.....	9,577	-	-	-
OIG Total	9,577	-	-	-
OSEC				
Major IT Investments				
Enterprise Legal Case Management				
Labor	104	849	858	2,031
Contractor Support	3,510	4,245	2,574	1,354

2027 USDA EXPLANATORY NOTES - INFORMATION TECHNOLOGY INVESTMENT SPENDING

Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
Software.....	116	1,698	2,574	2,708
Other Costs.....	31	2,547	3,432	1,354
Enterprise Legal Case Management Total .	3,761	9,339	9,438	7,447
Major IT Investments Total	3,761	9,339	9,438	7,447
Funding Transfer Investments				
GSA External Shared Services				
External Services	134	-	-	-
GSA External Shared Services Total.....	134	-	-	-
Funding Transfer Investments Total.....	134	-	-	-
OSEC Total	3,895	9,339	9,438	7,447
RD				
Major IT Investments				
Commercial Loans, Grants & Guarantees (CLGG)				
Labor	-	2,250	-	-
Contractor Support	38,594	37,169	77,805	23,448
CLGG Total.....	38,594	39,419	77,805	23,448
Enterprise Content Management (ECM)				
Contractor Support	1,087	2,631	3,315	2,615
Software.....	1,816	140	140	140
Other Costs.....	400	-	-	-
ECM Total	3,303	2,771	3,455	2,755
Residential Loans, Grants & Guarantees (RLGG)				
Contractor Support	20,748	13,710	27,626	7,323
Software.....	-	104	105	105
RLGG Total.....	20,748	13,814	27,731	7,428
Major IT Investments Total	62,645	56,004	108,991	33,631
Non-Major IT Investments				
Business Support Services (BSS)				
Contractor Support	376	410	466	439
Software.....	255	177	177	177
Other Costs.....	774	641	640	640
BSS Total.....	1,405	1,228	1,283	1,256
Rural Development Enterprise Services (RDES)				
Contractor Support	18,338	7,536	18,511	8,898
RDES Total.....	18,338	7,536	18,511	8,898
Non-Major IT Investments Total	19,743	8,764	19,794	10,154
Standard IT Investments				
IT Management Standard Investment				
Labor	13,397	13,143	10,250	10,250
Contractor Support	4,976	1,546	7,013	1,413
Software.....	274	274	274	274
Other Costs.....	-	4,742	2,500	-
IT Management Standard Investment Total.....	18,647	19,705	20,037	11,937
IT Security and Compliance Standard Investment				
Labor	2,158	2,158	2,160	2,160
Internal Services	-	-	250	-
Contractor Support	5,147	861	1,500	1,750
Software.....	2,250	2,250	-	2,250
Other Costs.....	-	-	2,250	-
IT Security and Compliance Standard Investment Total.....	9,555	5,269	6,160	6,160
Standard IT Investments Total.....	28,202	24,974	26,197	18,097
Funding Transfer Investments				

2027 USDA EXPLANATORY NOTES - INFORMATION TECHNOLOGY INVESTMENT SPENDING

Item	2024 Actual	2025 Actual	2026 Estimated	2027 Estimated
Working Capital Fund IT Services				
Internal Services	56,052	55,842	61,487	70,912
Contractor Support	17,785	15,404	-	-
Working Capital Fund IT Services Total	73,837	71,246	61,487	70,912
Funding Transfer Investments Total	73,837	71,246	61,487	70,912
RD Total	184,427	160,988	216,469	132,794
RMA				
Major IT Investments				
Emerging Information Technology				
Architecture (EITA)				
Contractor Support	19,302	13,360	25,462	25,462
EITA Total	19,302	13,360	25,462	25,462
Information Management				
Contractor Support	52	59	60	60
Other Costs	314			
Information Management Total	366	59	60	60
Major IT Investments Total	19,669	13,419	25,522	25,522
Non-Major IT Investments				
FBC Administrative Services				
Contractor Support	121	125	125	125
FBC Administrative Services Total	121	125	125	125
FBC IT Services				
Contractor Support	46	42	42	42
Software	132	161	170	170
FBC IT Services Total	178	203	212	212
Non-Major IT Investments Total	299	328	338	338
Standard IT Investments				
Application Standard Investment				
Contractor Support	192	210	230	36
Software	235	209	277	470
Application Standard Investment Total	427	419	506	506
Delivery Standard Investment				
Contractor Support	5,501	5,449	5,814	5,814
Delivery Standard Investment Total	5,501	5,449	5,814	5,814
Enterprise End User Standard Investment				
Other Costs	79	275	275	275
Enterprise End User Standard Invt Total ..	79	275	275	275
IT Management Standard Investment				
Contractor Support	1,894	697	1,437	1,437
IT Management Standard Invt Total	1,894	697	1,437	1,437
IT Security and Compliance Standard				
Investment				
Contractor Support	561	550	520	520
IT Sec and Comp Standard Invt Total	561	550	520	520
Standard IT Investments Total	8,462	7,390	8,553	8,553
Funding Transfer Investments				
Departmental Shared Services				
Internal Services	128	148	125	125
Departmental Shared Services Total	128	148	125	125
External Shared Services Investment				
Internal Services	10,600	6,634	6,641	6,641
External Shared Services Invt Total	10,600	6,634	6,641	6,641
Working Capital Fund IT Services				
Internal Services	15,323	16,250	17,248	17,623
Working Capital Fund IT Services Total	15,323	16,250	17,248	17,623
Funding Transfer Investments Total	26,052	23,032	24,014	24,389
RMA Total	54,481	44,169	58,426	58,801
Grand Total	2,877,756	2,620,908	2,691,680	2,637,072

