Introduction

The GPRA Modernization Act (GPRAMA) of 2010 requires a central inventory of all Federal programs. The Federal Program Inventory has the potential to facilitate coordination across programs by making it easier to find programs that can contribute to a shared goal, as well as improve public understanding about what Federal programs do and how programs link to budget, performance and other information.

This document describes the Department of Agriculture’s programs and indicates which of the Department’s Strategic Goals and Objectives each program supports. Please refer to www.Performance.gov for information on the Department’s Agency Priority Goals and Cross-Agency Priority (CAP) Goals. The Department contributes to the following CAP Goals: Exports, Entrepreneurship and Small Business, Broadband, Veteran Career Readiness, Cybersecurity, Real Property, and Data Center Consolidation.

For the inventory, we identified programs by mission area and USDA agency. We largely defined programs based on discretionary and mandatory appropriation accounts. The programs are grouped by USDA’s goals and objects and in some instances management structure. Our inventory consists of a total of 59 programs.
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Rural Development

1. Rural Business and Cooperative Service $152 million

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<td>FY 2012 actual</td>
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1.1. Rural Business Loans

USDA’s Rural Business and Cooperative Service provide a variety of direct loans and loan guarantees available to rural small businesses. Rural Business loans promote and create rural businesses to secure start-up capital, finance expansion and create jobs, which help diversify the rural economy. This investment provides increased employment opportunities for rural communities and upgrades community infrastructure to improve the quality of life for rural residents.

- **Supported Strategic Goals**: USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.
- **Supported Strategic Objectives**: Enhance Rural Prosperity.

1.2. Rural Business Grants

USDA’s Rural Business Cooperative Service provides grants to support the development and expansion of small emerging rural businesses. Grants are made to public bodies, private non-profit corporations serving rural areas, universities tribes, business and communities’ intermediaries and cooperatives. Rural Business Grants include Rural Business Enterprise Grants; Rural Business Opportunity Grants; Rural Cooperative Development Grants; Value Added Producer Grants; Small Socially Disadvantaged Producer Grants; Delta Health Care Services Grants; Rural Microenterprise Assistance Grants; and Rural Economic Development Grants.

- **Supported Strategic Goals**: USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.
- **Supported Strategic Objectives**: Enhance Rural Prosperity.
1.3. **Energy Assistance Loan Guarantees and Payments**

USDA’s Rural Business Cooperative Service provides loan guarantees, grants and payments to support the development of renewable and bioenergy. Loan guarantees are used to support the construction of biorefineries or renewable generation facilities. Loan guarantees are also available for the purchase of a renewable energy system or retrofitting existing systems. Grant funding is available through the Rural Energy for America program and supports small on and off farm renewable energy generation activities. Payments are provided to producers to encourage the continued development of feedstocks that support bioenergy development.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.
- **Supported Strategic Objectives:** Enhance Rural Prosperity.

2. **Rural Utilities Service**

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<td>FY 2012 actual</td>
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2.1. **Distance Learning Telemedicine and Broadband**

USDA’s Rural Utilities Service provides direct loans and grants to support the deployment of broadband access across rural America. Funding is available to communities of 20,000 or less inhabitants and support the construction, enhancement and acquisition of broadband facilities and equipment. These broadband systems provide advanced telecommunications infrastructure, telemedicine projects and new or improved health care services to rural communities.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.
- **Supported Strategic Objectives:** Enhance Rural Prosperity.

2.2. **Rural Electrification and Telecommunication Loans**

USDA’s Rural Utilities Service provides loans for construction, acquisition and expansion of electric and telecommunications infrastructure projects. Electric program funding supports renewable generation and demand management services. Telecommunications loans provide advanced telecommunication services across rural America.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure
our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.

> **Supported Strategic Objectives:** Creating Thriving Rural Communities.

### 2.3. Rural Water and Waste Loans and Grants

USDA’s Rural Utilities Service provides loans and grants to low income rural communities of 10,000 inhabitants or less. Funding is used to alleviate significant health risks due to a lack of access to water supply systems or waste disposal facilities. Grant funding is available to support water and waste services to the colonies and native Alaskan villages. Funding is also used for solid waste management, technical assistance, and evaluations activities.

> **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.

> **Supported Strategic Objectives:** Creating Thriving Rural Communities.

### 3. Rural Housing Service

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<tr>
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<tr>
<td>$1,521</td>
<td>$1,530</td>
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#### 3.1. Single Family Housing

The Single Family Housing programs provide direct and guaranteed loans to low and moderate income families in rural areas. RHS is the only Federal agency that provides direct loans for this purpose. Both direct and guaranteed loans are means-tested. Direct loans are limited to families with incomes less than 80 percent of area median income. The interest rate on direct loans is based on the borrower’s income and fluctuates with the current Treasury rate and may be subsidized down to one percent interest. Guaranteed loans are limited to borrowers with incomes less than 115 percent of area median income or the U.S. wide median income, whichever is higher. The interest rate on guaranteed loans is negotiated between the borrower and the private lender.

> **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving.

> **Supported Strategic Objectives:** Provide decent, safe and affordable housing.

#### 3.2. Multi-Family Housing

The Multi-Family Housing program provides financing for rental housing projects and rental assistance payments for the low-income tenants of those projects. The portfolio currently
includes about 15,000 projects that provide housing for about 411,000 households, consisting of approximately 700,000 low-income individuals, many of whom are elderly. Almost 285,000 households receive rental assistance. The average annual income of these tenants is about $11,000. The current focus of the multi-family housing program is primarily on portfolio management instead of new construction.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving.
- **Supported Strategic Objectives:** Provide decent, safe and affordable rental housing.

### 3.3. Farm Labor Housing

The Farm Labor Housing Loan and Grant program provides capital financing for the development of housing for domestic farm laborers. Loans are made to farmers, associations of farmers, family farm corporations, Indian tribes, nonprofit organizations, public agencies, and associations of farm workers. Grants are made to farm worker associations, nonprofit organizations, Indian tribes, and public agencies. Funds may be used in urban areas for nearby farm labor.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving.
- **Supported Strategic Objectives:** Provide decent, safe and affordable farm rental housing.

### 3.4. Rental Assistance

Most multi-family housing projects that are financed with direct loans also receive Rental Assistance Payments. The payments are used to reduce the rents of low-income families to no more than 30 percent of their income. These payments are made through contracts with project sponsors.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving.
- **Supported Strategic Objectives:** Provide decent, safe and affordable rental housing.

### 3.5. Community Facilities

RHS also administers the Community Facilities programs that provide funding for a wide range of essential community facilities. Emphasis is given to health and public safety facilities and education facilities. The program serves rural communities of up to 20,000 in population.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving.
- **Supported Strategic Objectives:** Develop community infrastructure.
4. **Farm Service Agency**

Total Budget Authority (in millions of dollars)

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<tr>
<td></td>
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<td>$2,371</td>
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4.1. **Farm Loans**

USDA’s Farm Service Agency makes a variety of farm loans available to farmers and ranchers. These include the direct and guaranteed loan programs covered under the Agricultural Credit Insurance Fund (ACIF). Program objectives include improving the economic viability of farmers and ranchers, reducing losses in direct loan programs, responding to loan making and servicing requests, and maximizing financial and technical assistance to under-served groups.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving.
- **Supported Strategic Objectives:** Support a Sustainable and Competitive Agricultural System.

4.2. **Commodity Programs, Commodity Credit Corporation**

CCC provides loans, purchases, and payments along with other programs in order to support farm income and prices and stabilize commodity markets. These actions are authorized under the Commodity Credit Corporation Charter Act, as amended, the Agricultural Act of 1949, as amended, (including amendments and extensions made by the Food, Conservation, and Energy Act of 2008 and the American Taxpayer Relief Act of 2012 (ATRA) which extended the authorization of the 2008 Farm Bill for certain programs (hereinafter referred to as the 2008 Farm Bill).

CCC is required to support the price of dairy products. Marketing assistance loans are required to be available for wheat, feed grains, cotton, long grain and medium grain rice, soybeans, minor oilseeds, pulse crops, honey, wool and mohair at levels provided for by law. Pulse crops include both large and small chickpeas. CCC has to make an offer; open to all producers, to make loans upon or purchase any quantity of these commodities produced which meet eligibility requirements. Income support in the form of direct and counter-cyclical payments is required by law to be available to growers of feed grain, wheat, upland cotton, soybeans, minor oilseeds, peanuts and rice. The 2008 Farm Bill added the Average Crop Revenue Election (ACRE) program as an alternative to counter-cyclical payments and in exchange for a 20 percent reduction in direct payments and a 30 percent reduction in marketing assistance loans rates for all commodities produced on the
farm except for seed cotton loans. Also, the Milk Income Loss Contract (MILC) Program compensates dairy producers when domestic milk prices fall below a specified level.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving.
- **Supported Strategic Objectives:** Support a Sustainable and Competitive Agricultural System.

### 4.3. Conservation Programs, Commodity Credit Corporation

Title II of the Food 2008 Farm Bill re-authorized funding for new and existing conservation programs implemented by FSA and the Natural Resource Conservation Service (NRCS). See the NRCS section of the program inventory for more information about the NRCS programs. FSA’s Conservation Reserve Program assists farm owners and operators in conserving and improving soil, water, air, and wildlife resources by converting highly erodible and other environmentally sensitive acreage normally devoted to the production of agricultural commodities to a long-term resource-conserving cover. CRP participants enroll for periods from 10 to 15 years in exchange for annual rental payments and cost-share and technical assistance for installing approved conservation practices.

CRP enrolls land through general signups, Conservation Reserve Enhancement Program (CREP) signups, and non-CREP continuous signups. Under general signup provisions, producers compete nationally during specified enrollment periods for acceptance based on an environmental benefits index. Under continuous signup provisions, producers enroll specified high-environmental value lands such as wetlands, riparian buffers, and various types of habitat at any time during the year without competition.

- **Supported Strategic Goals:** Ensure Our National Forests and Private Working Lands Are Conserved, Restored, and Made More Resilient to Climate Change, While Enhancing Our Water Resources.
- **Supported Strategic Objectives:** Restore and Conserve the Nation’s Forests, Farms, Ranches, and Grasslands.

### 4.4. Grassroots Source Water Protection Program

The Source Water Protection Program, a joint project by FSA and the nonprofit National Rural Water Association (NRWA), is designed to help prevent source water pollution in 33 states through voluntary practices implemented by producers at the local level.

- **Supported Strategic Goals:** USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.
- **Supported Strategic Objectives:** Protect and Enhance America’s Water Resources.
4.5. **Reforestation Pilot Program**

The 2008 Agriculture Appropriations Act, PL 110-161, directed FSA to carry out a pilot program to demonstrate the use of new technologies that increase the rate of growth of reforested hardwood trees on private, non-industrial forest lands on the coast of the Gulf of Mexico damaged by Hurricane Katrina in 2005. Larger hardwood seedlings, such as those produced through root production methodologies, are believed to have better survival and early growth. For over four years, FSA has engaged with Mississippi State University in a demonstration project to evaluate the efficacy of the implementation of such new technologies and establishment of larger seedlings in improving hardwood reforestation success.

- **Supported Strategic Goals:** USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.
- **Supported Strategic Objectives:** Restore and Conserve the Nation’s Forests, Farms, Ranches, and Grasslands.

4.6. **State Mediation Grants**

USDA Agricultural Mediation Program makes grants to state-designated entities that provide alternative dispute resolution through mediation to agricultural producers, their lenders and others directly affected by the actions of certain USDA agencies. In mediation, a trained, impartial mediator helps participants review and discuss their conflicts, identify options to resolve disputes and agree on solutions. Ideally, this process helps avoid expensive and time-consuming administrative appeals and/or litigation.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving.
- **Supported Strategic Objectives:** Support a Sustainable and Competitive Agricultural System.

4.7. **Dairy Indemnity Payment Program (DIPP)**

The Dairy Indemnity Program (DIPP) indemnifies dairy farmers and manufacturers of dairy products who, through no fault of their own, suffer income losses with respect to milk or milk products that are removed from the commercial market because such milk or milk products contained certain harmful pesticide residues, chemicals, or toxic substances, or were contaminated by nuclear radiation or fallout.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving.
- **Supported Strategic Objectives:** Support a Sustainable and Competitive Agricultural System.
4.8.  **Emergency Conservation Program**  
The Emergency Conservation Program (ECP) is authorized by Title IV of the Agricultural Credit Act of 1978 (P.L. 95-334), as amended. ECP provides emergency cost-share assistance to farmers and ranchers to help rehabilitate farmland and ranchland damaged by natural disasters and to carry out water conservation measures during periods of severe drought. Cost-share assistance may be offered only for emergency conservation practices to restore land to a condition similar to that existing prior to the natural disaster. ECP program participants receive cost-share assistance of up to 75 percent of the cost to implement approved emergency conservation practices, as determined by county FSA committees.

- **Supported Strategic Goals:** USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.
- **Supported Strategic Objectives:** Protect and Enhance America’s Water Resources.

4.9.  **Emergency Forest Restoration Program**  
The Emergency Forestry Restoration Program (EFRP) provides payments to eligible owners of nonindustrial private forest land in order to carry out emergency measures to restore land damaged by a natural disaster. Funding for the program is appropriated by Congress. Program participants may receive financial assistance of up to 75 percent of the cost to implement approved emergency forest restoration practices.

- **Supported Strategic Goals:** USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.
- **Supported Strategic Objectives:** Protect and Enhance America’s Water Resources.

4.10. **Noninsured Crop Disaster Assistance Program (NAP)**  
The Farm Service Agency (FSA) has been responsible for managing disaster assistance programs for farmers and ranchers who experience losses because of natural disasters, resulting from drought, flood, fire, freeze, tornadoes, pest infestation, and other calamities. FSA administers the NAP which provides financial assistance to producers of noninsurable crops when low yields, loss of inventory or prevented planting occur due to a natural disaster.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving.
- **Supported Strategic Objectives:** Support a Sustainable and Competitive Agricultural System.
5. **Risk Management Agency**  $9,061 million

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5.1. **Federal Crop Insurance Corporation Fund**

The Federal crop insurance program provides an important safety net that protects producers from a wide range of risks caused by natural disasters, as well as the risk of price fluctuations. In recent years, an increasing proportion of risk protection has been provided by revenue insurance which protects against both a loss of yield and price declines. Participation in the Federal crop insurance programs by producers is voluntary; however, participation is encouraged through premium subsidies. In addition, participation in the Federal crop insurance programs is required in order to participate in the supplemental agricultural disaster assistance programs authorized in the 2008 Farm Bill. Federal crop insurance is delivered to producers through private insurance companies that share in the risk of loss and opportunity for gain.

- **Supported Strategic Goals**: USDA will increase the availability and effectiveness of Federal crop insurance as a risk management tool while enhancing and protecting the soundness of the program.
- **Supported Strategic Objectives**: Ensure that Federal crop insurance products are fundamentally and actuarially sound. Facilitate and foster development of new insurance products.

6. **Foreign Agricultural Service**  $824 million

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6.1. **Public Law 480 Title I Direct Credit and Food for Progress Program Account**

P.L. 480 Title I provides for foreign food assistance through the sales of U.S. agricultural commodities to developing country governments and private entities through concessional financing agreements and for donations through Food for Progress grant agreements. Title I agreements are intended to encourage economic development in recipient countries. Food for Progress assistance is provided to developing countries and emerging democracies that have made commitments to introduce and expand free enterprise in their agricultural economies.
Supported Strategic Goals: USDA will help America promote agricultural production and biotechnology exports as America works to increase food security.


6.2. Food for Peace Title II Grants
P.L. 480 Title II provides for donations of humanitarian food assistance to needy people in foreign countries in response to malnutrition, famine and other extraordinary relief requirements, and to meet economic development needs that address food security. The assistance is provided primarily through private voluntary organizations, cooperatives, or international organizations, mainly the World Food Program of the United Nations. The Title II program is administered by the U.S. Agency for International Development (USAID).

Supported Strategic Goals: USDA will help America promote agricultural production and biotechnology exports as America works to increase food security.


6.3. McGovern-Dole International Food for Education and Child Nutrition Program
The McGovern-Dole International Food for Education and Child Nutrition Program alleviates hunger and malnutrition and enhances world food security by providing for the donation of U.S. agricultural commodities and associated financial and technical assistance to carry out preschool and school feeding programs in foreign countries. Maternal, infant, and child nutrition programs also are authorized under the program. Its purpose is to reduce the incidence of hunger and malnutrition and improve literacy and primary education, contributing to a healthy, literate workforce that can support a more prosperous, sustainable economy and ensure long-term food security.

Supported Strategic Goals: USDA will help America promote agricultural production and biotechnology exports as America works to increase food security.


6.4. Market Development and Food Assistance
FAS administers a variety of programs that are designed to facilitate access to international markets and thereby help to support a competitive U.S. agricultural system. Working bilaterally and with international organizations, FAS encourages the development of transparent and science-based regulatory systems that allow for the safe development and use of agricultural goods derived from new technologies. FAS works with other agencies in the Federal government to monitor and negotiate new trade agreements and enforce
existing trade agreements. FAS administers a number of programs, in partnership with private sector cooperator organizations, that support the development, maintenance, and expansion of commercial export markets for U.S. agricultural commodities and products.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will help America promote agricultural production and biotechnology exports as America works to increase food security.
- **Supported Strategic Objectives:** Support a Sustainable and Competitive Agricultural System; Ensure U.S. Agricultural Resources Contribute to Enhanced Global Security; Enhance America’s Ability to Develop and Trade Agricultural Products Derived from New Technologies.

### Natural Resources and Environment

7. **Natural Resources Conservation Service** $3,862 million

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<th>FY 2014 est.</th>
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<tr>
<td>Total Budget Authority (in millions of dollars)</td>
<td>$4,336</td>
<td>$4,297</td>
<td>$3,862</td>
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#### 7.1. Conservation Operations

Through the Conservation Operations program, the Natural Resources Conservation Service (NRCS) provides for the development and delivery of a major portion of the products and services associated with four of the Agency’s five business lines: 1) conservation planning and technical consultation, 2) conservation implementation, 3) natural resource inventory and assessment, and 4) natural resource technology transfer.

- **Supported Strategic Goals:** USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.
- **Supported Strategic Objectives:** Restore and conserve the Nation’s forests, farms, ranches, and grasslands; Protect and enhance America’s water resources.

#### 7.2. Conservation Easements

Voluntary conservation easements allow NRCS to help agricultural producers and landowners who want to maintain or enhance their land in a way beneficial to agriculture and/or the environment, while protecting important or unique agricultural land and natural areas from development pressures. Depending upon the program participant’s land management objectives, easements, rental contracts, and cost share agreements can be 10-year, 30-year, or permanent in duration.
- **Supported Strategic Goals**: USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.
- **Supported Strategic Objectives**: Restore and conserve the Nation’s forests, farms, ranches, and grasslands; Protect and enhance America’s water resources.

### 7.3. Environmental Quality Incentives Program

The Environmental Quality Incentives Program (EQIP) assists agricultural producers in identifying natural resource issues and opportunities to improve their operations, while providing technical and financial assistance to address them in an environmentally beneficial and cost-effective manner. The wide variety of EQIP-promoted conservation practices are designed to meet diverse environmental and natural resource challenges. EQIP’s conservation practices address water quantity and quality concerns, reduce the threat to the habitat of Endangered Species Act candidates, and provide critical habitat for migratory birds.

- **Supported Strategic Goals**: USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.
- **Supported Strategic Objectives**: Restore and conserve the Nation’s forests, farms, ranches, and grasslands; Protect and enhance America’s water resources.

### 8. Forest Service

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<th>Total Budget Authority (in millions of dollars)</th>
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<td>FY 2012 actual</td>
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<td>$4,846</td>
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#### 8.1. Capital Improvement and Maintenance

The Forest Service manages 193 million acres of national forests and grasslands. Capital Improvement and Maintenance program funds activities to ensure on these 193 million acres the availability of high-quality recreation opportunities; to maintain quality facilities, roads, and trails; and to afford the public opportunities to interact with the natural environment while supporting a wide-range of tourism and infrastructure-related jobs. Infrastructure maintenance and improvement enables the Forest Service to supply goods and services to the American public, while helping meet critical resource needs.

- **Supported Strategic Goals**: USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our
national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.

- **Supported Strategic Objectives:** Enhance Rural Prosperity; Restore and conserve the nation’s forests, farms, ranches and grasslands.

### 8.2. Forest and Rangeland Research

The Forest Service’s Forest and Rangeland Research program (R&D) activities provide scientific information and new technologies to support the sustainable management of the Nation’s public and private forests and rangelands. The products and services produced by R&D increase the base biological and physical knowledge of our diverse ecosystems, while providing new knowledge and technologies to foster a healthy natural world which benefits rural and urban communities across all U.S. territories and States.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.
- **Supported Strategic Objectives:** Enhance Rural Prosperity; Restore and conserve the nation’s forests, farms, ranches and grasslands; Lead efforts to mitigate and adapt to climate change; Reduce risk from catastrophic wildfire and restore fire to its appropriate place on the landscape.

### 8.3. Forest Service Permanent Appropriations and Trust Funds

The Forest Service’s Permanent Appropriations and Trust Funds support an incredibly diverse range of restoration and land management activities which maintain, enhance, or restore forest ecosystems to desired conditions. Funded programs include brush disposal, timber salvage sales, development of botanical products, stewardship contracting, recreation, and the maintenance of important soil, habitat, and water resources.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.
- **Supported Strategic Objectives:** Enhance Rural Prosperity; Restore and conserve the nation’s forests, farms, ranches and grasslands; Lead efforts to mitigate and adapt to climate change; Protect and enhance America’s water resources; Reduce risk from catastrophic wildfire and restore fire to its appropriate place on the landscape.
8.4. Land Acquisition
Forest Service’s Land Acquisition program funds the acquisition and donation of lands, water, and related interests within the National Forest System (NFS) to further Agency goals for restoration and expanding outdoor recreation and public access. Land Acquisition not only consolidates and connects larges landscapes but also plays a critical role in restoring the ecosystem function and resilience of our national forests and grasslands to a changing climate.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.
- **Supported Strategic Objectives:** Enhance Rural Prosperity; Create thriving communities; Restore and conserve the nation’s forests, farms, ranches and grasslands; Protect and enhance America’s water resources; Reduce risk from catastrophic wildfire and restore fire to its appropriate place on the landscape.

8.5. National Forest System
The National Forest System (NFS) program provides funds for the stewardship and management of the Forest Service’s 193 million acres of national forests and grasslands. Good stewardship conserves air quality, water, plants, and wildlife, while being responsive to the public’s diverse interests and needs. The NFS program improves the health of the land and protects the environment to provide the greatest good in the long term.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.
- **Supported Strategic Objectives:** Enhance Rural Prosperity; Restore and conserve the nation’s forests, farms, ranches and grasslands; Lead efforts to mitigate and adapt to climate change; Protect and enhance America’s water resources; Reduce risk from catastrophic wildfire and restore fire to its appropriate place on the landscape.

8.6. State and Private Forestry
The State and Private Forestry program (S&PF) helps sustain the Nation’s urban and rural forests, assists private landowners in maintaining their forests, and protects communities and the environment from insects, disease, and invasive plants. S&PF focuses and prioritizes funds and resources to better shape and influence forest land use on a landscape scale to optimize public benefits from trees and forests for current and future generations.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.
- **Supported Strategic Objectives:** Enhance Rural Prosperity; Restore and conserve the nation’s forests, farms, ranches and grasslands; Lead efforts to mitigate and adapt to climate change; Protect and enhance America’s water resources; Reduce risk from catastrophic wildfire and restore fire to its appropriate place on the landscape.

### 8.7. Wildland Fire Management

Forest Service’s Wildland Fire Management program provides resources to maintain a high level of operational readiness to protect Federal and non-Federal lands from wildfire damage. The Agency’s diverse program activities including preparedness, hazardous woody fuels reduction, restoration, research and development, forest health management, and suppression, and the effective deployment of aviation assets and skilled firefighters.

- **Supported Strategic Goals:** USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources.
- **Supported Strategic Objectives:** Restore and conserve the nation’s forests, farms, ranches and grasslands; Lead efforts to mitigate and adapt to climate change; Protect and enhance America’s water resources; Reduce risk from catastrophic wildfire and restore fire to its appropriate place on the landscape.

### Research, Education, and Economics

#### 9. National Institute of Food and Agriculture

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<th>Total Budget Authority (in millions of dollars)</th>
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<tr>
<td>FY 2012 actual</td>
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<td>$1,353</td>
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#### 9.1. Research and Education

USDA’s National Institute of Food and Agriculture (NIFA) offers grants that enable researchers throughout the United States to solve problems critical to farmers, consumers, and communities. NIFA is USDA’s major extramural research agency, and funds individuals, institutions, and public, private, and non-profit organizations. The agency also conducts educational efforts to improve scientific and agricultural literacy and provide opportunities for students in vocational careers in agriculture, in cooperation with public institutions, private sector partners, and the land-grant university system.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources. USDA will help America promote agricultural production and biotechnology exports as America works...
to increase food security. USDA will ensure that all of America’s children have access to safe, nutritious, and balanced meals.

- **Supported Strategic Objectives:** Enhance rural prosperity; create thriving communities; support a sustainable and competitive agricultural system; restore and conserve the Nation’s forests, farms, ranches, and grasslands; protect and enhance America's water resources; lead efforts to mitigate and adapt to climate change; ensure U.S. agricultural resources contribute to enhanced global food security; enhance America’s ability to develop and trade agricultural products derived from new technologies; increase access to nutritious food; promote healthy diet and physical activity behaviors; protect public health by ensuring food is safe.

9.2. **Extension**

The Nation’s land-grant institutions include extension as a critical mission, where, through teaching, research, and outreach programs at thousands of county and regional extension offices, these institutions extend their resources to solve public needs with college or university resources. NIFA is the federal partner in this Cooperative Extension System and plays a key role by distributing annual congressionally appropriated capacity building grants to supplement state and county funds, and affects how these grants are used by identifying timely national priorities.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources. USDA will help America promote agricultural production and biotechnology exports as America works to increase food security. USDA will ensure that all of America’s children have access to safe, nutritious, and balanced meals.

- **Supported Strategic Objectives:** Enhance rural prosperity; create thriving communities; support a sustainable and competitive agricultural system; restore and conserve the Nation’s forests, farms, ranches, and grasslands; protect and enhance America's water resources; lead efforts to mitigate and adapt to climate change; ensure U.S. agricultural resources contribute to enhanced global food security; enhance America’s ability to develop and trade agricultural products derived from new technologies; increase access to nutritious food; promote healthy diet and physical activity behaviors; protect public health by ensuring food is safe.

9.3. **Integrated Activities**

NIFA’s Integrated Programs provide support for integrated, multi-functional research, education, and extension activities. Integrated, multi-functional projects are particularly effective in addressing important agricultural issues through the conduct of problem-focused research that is combined with education and extension of knowledge to those in need of solutions. These activities address critical national, regional, and multi-state agricultural issues, priorities, or problems.
Supported Strategic Goals: USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources. USDA will help America promote agricultural production and biotechnology exports as America works to increase food security. USDA will ensure that all of America’s children have access to safe, nutritious, and balanced meals.

Supported Strategic Objectives: Enhance rural prosperity; create thriving communities; support a sustainable and competitive agricultural system; restore and conserve the Nation’s forests, farms, ranches, and grasslands; protect and enhance America’s water resources; lead efforts to mitigate and adapt to climate change; ensure U.S. agricultural resources contribute to enhanced global food security; enhance America’s ability to develop and trade agricultural products derived from new technologies; increase access to nutritious food; promote healthy diet and physical activity behaviors; protect public health by ensuring food is safe.

10. Agricultural Research Service $1,303 million

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<th>Total Budget Authority (in millions of dollars)</th>
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<td>FY 2012 actual</td>
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10.1. National Research
The Agricultural Research Service is the principal in-house research agency for USDA. The agency conducts research to develop new scientific knowledge, transfer technology to the private sector to solve technical agricultural problems of broad scope and high national priority, and provide access to scientific information.

Supported Strategic Goals: USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources. USDA will help America promote agricultural production and biotechnology exports as America works to increase food security. USDA will ensure that all of America’s children have access to safe, nutritious, and balanced meals.

Supported Strategic Objectives: Enhance rural prosperity; create thriving communities; support a sustainable and competitive agricultural system; restore and conserve the Nation’s forests, farms, ranches, and grasslands; protect and enhance America’s water resources; lead efforts to mitigate and adapt to climate change; ensure U.S. agricultural resources contribute to enhanced global food security; enhance America’s ability to develop and trade agricultural products derived from new technologies; increase access
to nutritious food; promote healthy diet and physical activity behaviors; protect public health by ensuring food is safe; protect agricultural health by minimizing major diseases and pests to ensure access to safe, plentiful, and nutritious food.

11. Economic Research Service $79 million

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<tr>
<td>FY 2012 actual</td>
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11.1. Economic Research, Market Outlook, and Policy Analysis
The Economic Research Service (ERS) provides economic research and information to inform public and private decision making on economic and policy issues related to agriculture, food, natural resources, and rural America. Through a broad range of products, ERS research provides data and expert economic analysis of many critical issues facing farmers, agribusiness, consumers, and policymakers. ERS expertise helps these stakeholders conduct business, formulate policy, or better inform themselves about agriculture, food, natural resources, and rural America.

- **Supported Strategic Goals**: USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources. USDA will help America promote agricultural production and biotechnology exports as America works to increase food security. USDA will ensure that all of America’s children have access to safe, nutritious, and balanced meals.

- **Supported Strategic Objectives**: Enhance rural prosperity; create thriving communities; support a sustainable and competitive agricultural system; restore and conserve the Nation’s forests, farms, ranches, and grasslands; lead efforts to mitigate and adapt to climate change; protect and enhance America’s water resources; ensure U.S. agricultural resources contribute to enhanced global food security; support sustainable agriculture production in food-insecure nations; enhance America’s ability to develop and trade agricultural products derived from new technologies; increase access to nutritious food; promote healthy diet; protect public health by ensuring food is safe.
12. National Agriculture Statistics Service

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<th>Total Budget Authority (in millions of dollars)</th>
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<tr>
<td>FY 2012 actual</td>
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12.1. Agricultural Estimates

In line with its mission to provide timely, accurate, and useful statistics in service to U.S. agriculture, USDA’s National Agricultural Statistics Service conducts hundreds of surveys each year on issues including agricultural production, economics, demographics, and the environment. This data provides the information necessary for producers, agribusinesses, farm organizations, commodity groups, economists, public officials, and others to make decisions in agricultural marketing and investing. The data also keeps agricultural markets stable, efficient, and fair by ensuring accessible and objective data are available to both commodity market buyers and sellers.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources. USDA will ensure that all of America’s children have access to safe, nutritious, and balanced meals.

- **Supported Strategic Objectives:** Enhance rural prosperity; support a sustainable and competitive agricultural system; restore and conserve the Nation’s forests, farms, ranches, and grasslands; protect and enhance America’s water resources; increase access to nutritious food.

12.2. Census of Agriculture

USDA’s National Agricultural Statistics Service conducts the census of agriculture every five years. The census provides comprehensive data at the national, State and county levels that give snapshots of the agriculture economy, including number and size of farms, farm typology, characteristics of farm operators, land use, production expenses, value of land and buildings, market value of agricultural production sold, acreage of hundreds of crops, inventory of livestock and poultry, farming practices including irrigation, and marketing and utilization of government-sponsored programs. Census data are relied upon to measure trends and new developments in the agricultural sector.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources. USDA will ensure that all of America’s children have access to safe, nutritious, and balanced meals.

- **Supported Strategic Objectives:** Enhance rural prosperity; support a sustainable and competitive agricultural system; restore and conserve the Nation’s forests, farms,
ranches, and grasslands; protect and enhance America’s water resources; increase access to nutritious food.

Marketing and Regulatory Programs

13. **Grain Inspection, Packers and Stockyards Administration** $91 million

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<th>Total Budget Authority (in millions of dollars)</th>
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<td>FY 2012 actual: $86</td>
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13.1. **Grain Regulatory Program**
USDA’s Grain Inspection, Packers and Stockyards Administration (GIPSA) establishes the official U.S. standards and quality assessment methods for grain and related products, regulates handling practices to ensure compliance with the U.S. Grain Standards Act and Agricultural Marketing Act of 1946, and manages a network of Federal, State, and private laboratories that provide impartial, user-fee funded official inspection and weighing services.

- **Supported Strategic Goals**: USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving.
- **Supported Strategic Objectives**: Enhance rural prosperity.

13.2. **Packers and Stockyards Program**
USDA’s GIPSA regulates and monitors the activities of dealers, market agencies, stockyard owners, live poultry dealers, buyers, packers, and swine contractors in order to detect prohibited unfair, unjust, discriminatory or deceptive, and anti-competitive practices in the livestock, meat and poultry industries. GIPSA also reviews the financial records of these entities to promote the financial integrity of the livestock, meat, and poultry industries.

- **Supported Strategic Goals**: USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving.
- **Supported Strategic Objectives**: Enhance rural prosperity.
14. **Agricultural Marketing Service** $1,191 million

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<th>FY 2013 est.</th>
<th>FY 2014 est.</th>
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<tr>
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<td>1,149</td>
<td>1,090</td>
<td>1,191</td>
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14.1. Inspection and Grading of Farm Products
AMS provides impartial verification services that ensure agricultural products meet specified requirements. These services include AMS’ grading program which verifies that product meets USDA grade standards. These services are voluntary, with users paying for the cost of the requested service.

- **Supported Strategic Goals**: USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving.
- **Supported Strategic Objectives**: Support a sustainable and competitive agricultural system.

14.2. Marketing Services
Under Marketing Services, AMS administers a variety of programs that enhance the marketing and distribution of agricultural products. Activities include the collection, analysis, and dissemination of market information; surveillance of shell egg handling operations; statistical sampling and analysis of commodities for pesticide residues; development and enforcement of organic standards; research and technical assistance aimed at improving efficiency of food marketing and distribution; and monitoring of pesticide recordkeeping.

- **Supported Strategic Goals**: USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving; USDA will ensure that all of America’s children have access to safe, nutritious, and balanced meals.
- **Supported Strategic Objectives**: Support a sustainable and competitive agricultural system; protect public health by ensuring food is safe.

14.3. Payments to States and Possessions
The Federal-State Marketing Improvement Program (FSMIP) is a grant program which provides matching funds to State Departments of Agriculture, State agricultural experiment stations, and other appropriate State agencies to help them explore new market opportunities for U.S. food and agricultural products, and to encourage research and innovation aimed at improving the efficiency and performance of the marketing system.

- **Supported Strategic Goals**: USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving.
- **Supported Strategic Objectives**: Support a sustainable and competitive agricultural systems
14.4. **Perishable Agricultural Commodities Act**
Activities are carried out under the Perishable Agricultural Commodities Act (PACA) and the Produce Agency Act (PAA) and are funded by license fees. These Acts are designed to: (1) protect producers, shippers, distributors, and retailers from loss due to unfair and fraudulent practices in the marketing of perishable agricultural commodities; and (2) prevent the unwarranted destruction or dumping of farm products handled for others. To increase protection and avert financial losses to growers and licensed firms, the PACA was amended in 1984 to create a statutory trust. Sellers of fruits and vegetables who have not been paid are secured under this legislation until full payment is made. Complaints of violations are investigated and resolved through: (1) informal agreement between the two parties; (2) formal decisions involving payments to injured parties; (3) suspension or revocation of license; and (4) publication of the facts. Any interested party or group may request AMS assistance in settling disputes under the PACA.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving.
- **Supported Strategic Objectives:** Support a sustainable and competitive agricultural system.

14.5. **Commodity Purchases**
Section 32 of the Act of August 24, 1935, authorizes the Secretary of Agriculture, through payments or indemnities, to encourage the domestic consumption of agricultural commodities or products by persons in low income groups, and to re-establish farmers’ purchasing power in connection with the normal production of agricultural commodities.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving; USDA will ensure that all of America’s children have access to safe, nutritious, and balanced meals.
- **Supported Strategic Objectives:** Support a sustainable and competitive agricultural system; protect public health by ensuring food is safe.
15. Animal and Plant Health Inspection Service $1,071 million

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<th>FY 2012 actual</th>
<th>FY 2013 est.</th>
<th>FY 2014 est.</th>
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<tr>
<td></td>
<td>1,103</td>
<td>1,092</td>
<td>1,071</td>
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15.1. Safeguarding and Emergency Preparedness/Response
USDA’s Animal and Plant Health Inspection Service (APHIS) provides technical and financial support to help control or eradicate a variety of animal and plant health threats. This support includes activities to protect the health of livestock, poultry, and other animals, and to protect the health of crops and woodlands. Included as well are the activities of APHIS’ Wildlife Service to minimize damages caused by wildlife. APHIS’ biotechnology regulatory activity and the agency’s investigative efforts are also included. Finally, APHIS’ work to prepare for and address outbreaks is part of this category as well.

- **Supported Strategic Goals:** USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving. USDA will ensure our national forests and private working lands are conserved, restored, and made more resilient to climate change, while enhancing our water resources. USDA will help America promote agricultural production and biotechnology exports as America works to increase food security. USDA will ensure that all of America’s children have access to safe, nutritious, and balanced meals.

- **Supported Strategic Objectives:** Enhance rural prosperity; support a sustainable and competitive agricultural system; restore and conserve the nation’s forests, farms, ranches and grasslands; enhance America's ability to develop and trade agricultural products derived from new technologies; and protect agricultural health by minimizing major diseases and pests, ensuring access to safe, plentiful, and nutritious food.

15.2. Safe Trade and International Technical Assistance
USDA’s APHIS provides technical support to facilitate safe U.S. agricultural trade. This includes work to obtain new and maintain existing export markets as it relates to sanitary and phytosanitary conditions. The work under this category also monitors and responds to emerging foreign agricultural pests and disease threats to the United States, as well as, supporting the development of science-based regulatory systems around the world.

- **Supported Strategic Goals:** USDA will help America promote agricultural production and biotechnology exports as America works to increase food security.

- **Supported Strategic Objectives:** Enhance America's ability to develop and trade agricultural products derived from new technologies.
15.3. Animal Welfare
USDA’s APHIS enforces the Animal Welfare Act and the Horse Protection Act. This work is conducted through inspection, education, compliance and enforcement efforts.

- **Supported Strategic Goals**: USDA will assist rural communities to create prosperity so they are self-sustaining, re-populating, and economically thriving.
- **Supported Strategic Objectives**: Enhance rural prosperity.

Food, Nutrition and Consumer Services

16. **Food and Nutrition Service**  

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<th>Total Budget Authority (in millions of dollars)</th>
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<tr>
<td>FY 2012 actual</td>
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16.1. Child Nutrition Programs
USDA’s Child Nutrition Programs provide nutritionally balanced, low-cost or free meals to children every school day; provide nutrition assistance to children during the summer; and improve the quality of and affordability of day care for low-income families by providing reimbursements for nutritious meals and snacks. Programs include the National School Lunch Program, School Breakfast Program, Special Milk Program, Summer Food Service Program, and Child and Adult Care Food Program.

- **Supported Strategic Goal**: Ensure That All of America’s Children Have Access to Safe, Nutritious, and Balanced Meals.
- **Supported Strategic Objectives**: Increase Access to Nutritious Food; Promote Healthy Diet and Physical Activity Behavior.

16.2. Commodity Assistance Programs
USDA’s Commodity Assistance Programs strengthen the Nation’s nutrition safety net by providing food and nutrition assistance to children, pregnant women, low-income families, emergency feeding programs, Indian reservations, and the elderly. These programs also support American agriculture. Programs include the Commodity Supplemental Food Program, Emergency Food Assistance Program, farmers’ market nutrition programs, and assistance for the nuclear-affected islands.

- **Supported Strategic Goals**: Ensure That All of America’s Children Have Access to Safe, Nutritious, and Balanced Meals.
- **Supported Strategic Objectives**: Increase Access to Nutritious Food.
16.3. Supplemental Nutrition Assistance Program

USDA’s Supplemental Nutrition Assistance Program (SNAP, formerly the Food Stamp Program) puts healthy food within reach for eligible low-income people via an EBT card used to purchase food at most grocery stores. SNAP is the primary source of nutrition assistance for low-income Americans. Through nutrition education partners, SNAP helps clients learn to make healthy eating and active lifestyle choices.

- **Supported Strategic Goals:** Ensure That All of America’s Children Have Access to Safe, Nutritious, and Balanced Meals.
- **Supported Strategic Objectives:** Increase Access to Nutritious Food; Promote Healthy Diet and Physical Activity Behavior.

16.4. Center for Nutrition Policy and Promotion

USDA’s Center for Nutrition Policy and Promotion (CNPP) works to improve the health and well-being of Americans by developing and promoting the best evidence-based dietary guidance linking scientific research to the nutrition needs of consumers. CNPP assesses the nutrition and health research literature through the USDA Nutrition Evidence Library and develops the Dietary Guidelines for Americans working jointly with HHS. Through projects such as the USDA Food Plans, the USDA Food Patterns, the resources and tools at the ChooseMyPlate.gov food guidance website, and USDA’s SuperTracker CNPP helps health professionals, nutrition educators, policymakers, and consumers of all ages learn and adopt the Dietary Guidelines.

- **Supported Strategic Goal:** Ensure That All of America’s Children Have Access to Safe, Nutritious, and Balanced Meals.
- **Supported Strategic Objective:** Promote Healthy Diet and Physical Activity Behavior.

Food Safety

17. **Food Safety and Inspection Service** $1,019 million

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17.1 Food Safety and Inspection

The Food Safety and Inspection Service (FSIS) is the public health agency in the U.S. Department of Agriculture responsible for ensuring that the nation’s commercial supply of meat, poultry, and egg products moving in interstate commerce or exported to other countries is safe, wholesome, and correctly labeled and packaged. In addition, FSIS ensures that products imported from other countries are produced by a system that is equivalent to that employed by FSIS. FSIS is committed to ensuring public health through food safety.
- **Supported Strategic Goals**: USDA will ensure that all of America’s children have access to safe, nutritious, and balanced meals.
- **Supported Strategic Objectives**: Protect public health by ensuring food is safe.

### Management Activities

#### 18. Management Activities

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<th>Total Budget Authority (in millions of dollars)</th>
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#### 18.1. Management Activities

Departmental Management is USDA’s central administrative management organization. Departmental Management provides budget and fiscal management, human resource, procurement and information technology support to mission areas so that they can serve customers more effectively and efficiently. Departmental Management manages the headquarters complex and provides direct customer service to Washington, D.C. employees.

DM’s mission is to provide management leadership to ensure that USDA administrative programs, policies, advice and counsel meet the needs of USDA program organizations, consistent with laws and mandates, and provide safe and efficient facilities and services to customers.

Other central offices conduct further management activities. The Office of the Assistant Secretary for Civil Rights facilitates the fair and equitable treatment of USDA customers and employees, while ensuring the delivery and enforcement of civil rights programs and activities. The Office of the Chief Economist serves as the focal point for economic intelligence and analysis related to agricultural markets and for risk assessment and cost-benefit analysis related to Departmental regulations affecting food and agriculture. The National Appeals Division (NAD) conducts impartial administrative appeal hearings of adverse program decisions made by USDA and reviews of determinations issued by NAD hearing officers when requested by a party to the appeal. The Office of Communications provides centralized information services using the latest, most effective and efficient technology and standards for communication, and provides the leadership, coordination, expertise, and counsel needed to develop the strategies, products, and services that are used to describe USDA initiatives, programs, and functions to the public. The Office of Inspector General investigates allegations of crime against the Department’s program, and promotes the economy and efficiency of its operations. Finally, the Office of the General Counsel provides legal advice and services to the Secretary of Agriculture and to all other officials and agencies of the Department with respect to all USDA programs and activities.
- **Supported Strategic Goals**: These Management Activities support all of the Department’s strategic goals as they provide assistance so that the mission areas can perform efficient and effective work.

- **Supported Strategic Objectives**: The Management Activities support all of the Department’s strategic objectives.