



September 16, 2026

The Honorable Brooke Rollins
Secretary
U.S. Department of Agriculture
1400 Independence Avenue, SW
Washington, DC 20250

Dear Secretary Rollins,

I write to offer my support for the U.S. Department of Agriculture's reorganization plan and its efforts to better serve our farmers, ranchers and rural communities.

I firmly believe government works best when it is closest to the citizens it serves. Bringing decision-making and resources closer to producers will help ensure the Department remains responsive to the needs of producers and rural America. That closer connection will improve service and accountability at the local level.

Beyond enhanced services for ag producers, the benefits of this reorganization will be felt directly in North Dakota with the addition of \$28 million in new annual agriculture research dollars and 45 new Agricultural Research Service (ARS) positions. Our state has long been a leader in agriculture research, and the infusion of additional funding and staff will only bolster our long track record of delivering solutions for producers.

Thank you for your leadership and service on behalf of those who feed and fuel our nation. I look forward to working with you as these changes are implemented.

Sincerely,

A handwritten signature in blue ink, appearing to read "Kelly Armstrong", is written over a white background.

Kelly Armstrong
Governor